

**McLennan County Junior College District**  
Annual Financial Report  
August 31, 2013 and 2012

## **Introductory Section**

# McLennan County Junior College District

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## McLennan County Junior College District

### *Board of Trustees*

	<u>Term Expires</u>
Officers:	
Randy Cox - Chairman Waco, Texas	2015
Members:	
Pauline Chavez, Waco, Texas	2017
Donald Hay, Waco, Texas	2015
K. Paul Holt, Waco, Texas	2015
James Lewis, Waco, Texas	2017
Bob Sheehy, Jr., Waco, Texas	2019
Geneva Watley, Waco, Texas	2019

### *Principal Administrative Officers*

Johnette McKown	President
Gene Gooch	Vice President, Finance and Administration
Donnie Balmos	Vice President, Instruction
Al Pollard	Vice President, Program Development
Drew Canham	Vice President, Student Success
Paul Illich	Vice President, Research, Planning and Information Technology
Terry Lechler	Director of Financial Services

## **Financial Section**



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## INDEPENDENT AUDITOR'S REPORT

The Board of Trustees  
McLennan County Junior College District:

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of McLennan County Junior College District (the District) as of and for the years ended August 31, 2013 and 2012, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of the McLennan Community College Foundation, a discretely presented component unit of the District, as of and for the years ended August 31, 2013 and 2012, were not audited in accordance with *Government Auditing Standards*. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial



statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of McLennan County Junior College District as of August 31, 2013 and 2012, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Change in Accounting Principle***

As discussed in Note 2(j) to the financial statements, in 2013, the District adopted new accounting guidance, GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*. Our opinion is not modified with respect to these matters.

### **Other Matters**

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 14 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, supplemental information, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations*, and the *Uniform Grant Management Standards*, and are also not a required part of the basic financial statements.

The supplemental information and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental information and schedules of expenditures of federal and state awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements; and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated November 21, 2013, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

November 21, 2013

## MANAGEMENT'S DISCUSSION AND ANALYSIS

### **Overview of the Financial Statements and Financial Analysis**

The Management's Discussion and Analysis (MD&A) is designed to provide an easy to read analysis of McLennan County Junior College District's financial activities for the years ended August 31, 2013 and 2012. This overview is based on facts, decisions and conditions known as of the date of the independent auditor's report. There are three financial statements presented: the Statement of Net Position, the Statement of Revenues, Expenses, and Changes in Net Position and the Statement of Cash Flows. These statements provide both long-term and short-term financial information on the District as a whole and should be read in conjunction with the notes to the basic financial statements.

Management has prepared the financial statements and the related footnote disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the preparers. The District adopted GASB 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB 65, *Items Previously Reported as Assets and Liabilities* during 2013. With the adoption of GASB 63, amounts previously reported as net assets are currently reflected as net position. With the adoption of GASB 65, the District reclassified deferred charges on refunding, net, from bonds payable to deferred outflows of resources with no impact to total net position or changes in net position. In addition, the District recorded a prior period adjustment to remove bond issuance costs previously reported as other assets. Under GASB 65, bond issuance costs are to be expensed as incurred. The impact of this change in accounting principle was a reduction to net position at September 1, 2012 of approximately \$1.15 million.

Financial statements for the District's component unit, McLennan Community College Foundation (Foundation), are issued independently of the District. The Foundation's financial information is shown in separate columns on the District's basic financial statements. More details on the Foundation are in Note 1 in the Notes to Financial Statements.

### **Financial and Enrollment Highlights**

- The District's assets exceeded liabilities by approximately \$54.6 million, \$50.1 million, and \$45.4 million for the years ended August 31, 2013, 2012, and 2011, respectively. Of these amounts, unrestricted net position was \$11.0 million for 2013, \$10.0 million for 2012 and \$5.3 million for 2011.
- The District's financial position as a whole was strengthened as total net position increased by approximately \$4.5 million during 2013 and by approximately \$4.6 million during fiscal year 2012. Of these amounts, unrestricted net position increased by approximately \$1.1 million and \$4.6 million for 2013 and 2012, respectively.
- The total taxable value in the District increased by approximately \$738 million, or 4.8%, from 2012 to 2013 and by \$923 million, or 6.33%, from 2011 to 2012. From 2010 to 2011 the total taxable value increased by 4.68% or \$651 million.

- Capital assets (net) decreased by approximately \$48,000 in 2013 and increased by approximately \$439,000 in 2012.
- Bonds decreased by approximately \$3.3 million in 2013 and by approximately \$3.2 million in 2012.
- During 2013, the unduplicated head count of credit students decreased by 992 students, duplicated head count of credit students decreased by 2,034 students, and contact hours decreased by 28,097 contact hours. During fiscal year 2012 the unduplicated head count of credit students decreased by 29 students, duplicated head count of credit students decreased by 2,501, and contact hours decreased to 196,882 contact hours.

### **Statement of Net Position**

The Statement of Net Position includes all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector organizations. Net position - the difference between assets and liabilities – are one way to measure the financial health of the District. Over time, increases or decreases in net position are indicators of the financial improvement or erosion of the District.

From the data presented, readers of the Statement of Net Position are able to determine the resources that are available to continue the operations of the District. Finally, the Statement of Net Position provides a picture of the net position and its availability for expenditure by the District.

### **Condensed Statements of Net Position** (In Thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>Increase (Decrease)</u>	
				<u>2012 to</u>	<u>2011 to</u>
				<u>2013</u>	<u>2012</u>
<b>Assets</b>					
Current assets	\$ 30,934	30,283	29,958	651	325
Noncurrent assets:					
Capital assets, net of depreciation	<u>136,173</u>	<u>136,221</u>	<u>135,782</u>	<u>(48)</u>	<u>439</u>
Total assets	<u>167,107</u>	<u>166,504</u>	<u>165,740</u>	<u>603</u>	<u>764</u>
<b>Deferred Outflows of Resources</b>					
Deferred charge on refunding, net	<u>89</u>	<u>376</u>	<u>513</u>	<u>(287)</u>	<u>(137)</u>
<b>Liabilities</b>					
Current liabilities	20,526	20,954	21,541	(428)	(587)
Noncurrent liabilities	<u>92,076</u>	<u>95,858</u>	<u>99,276</u>	<u>(3,782)</u>	<u>(3,418)</u>
Total liabilities	<u>112,602</u>	<u>116,812</u>	<u>120,817</u>	<u>(4,210)</u>	<u>(4,005)</u>

**Condensed Statements of Net Position**

(In Thousands)

(Continued)

	2013	2012	2011	Increase (Decrease)	
				2012 to 2013	2011 to 2012
<b>Net Position</b>					
Net investment in capital assets	40,711	37,524	37,903	3,187	(379)
Restricted, expendable	2,850	2,587	2,227	263	360
Unrestricted	11,033	9,957	5,306	1,076	4,651
Total net position	\$ 54,594	50,068	45,436	4,526	4,632

Net position is divided into three major categories. The first category, net investment in capital assets, reflects the District's equity in capital assets less the related debt. The next category, restricted net position, is divided into nonexpendable and expendable. The District does not have any nonexpendable net position. Expendable restricted net position is available for expenditure by the District, but must be spent for purposes as determined by donors and/or external entities that have placed time or purpose restrictions on the use of the assets. The final category is unrestricted net position, which is available to the District for any lawful purpose.

There was minimal change in total assets from 2012 to 2013. There was approximately \$4.0 million in capital assets added during 2013. The largest of these were the renovations to the Math/Wellness/Fitness building and new chillers in the Community Services Center (Module F). Depreciation expense of \$4.0 million was incurred which resulted in minimal change in total capital assets, net of depreciation.

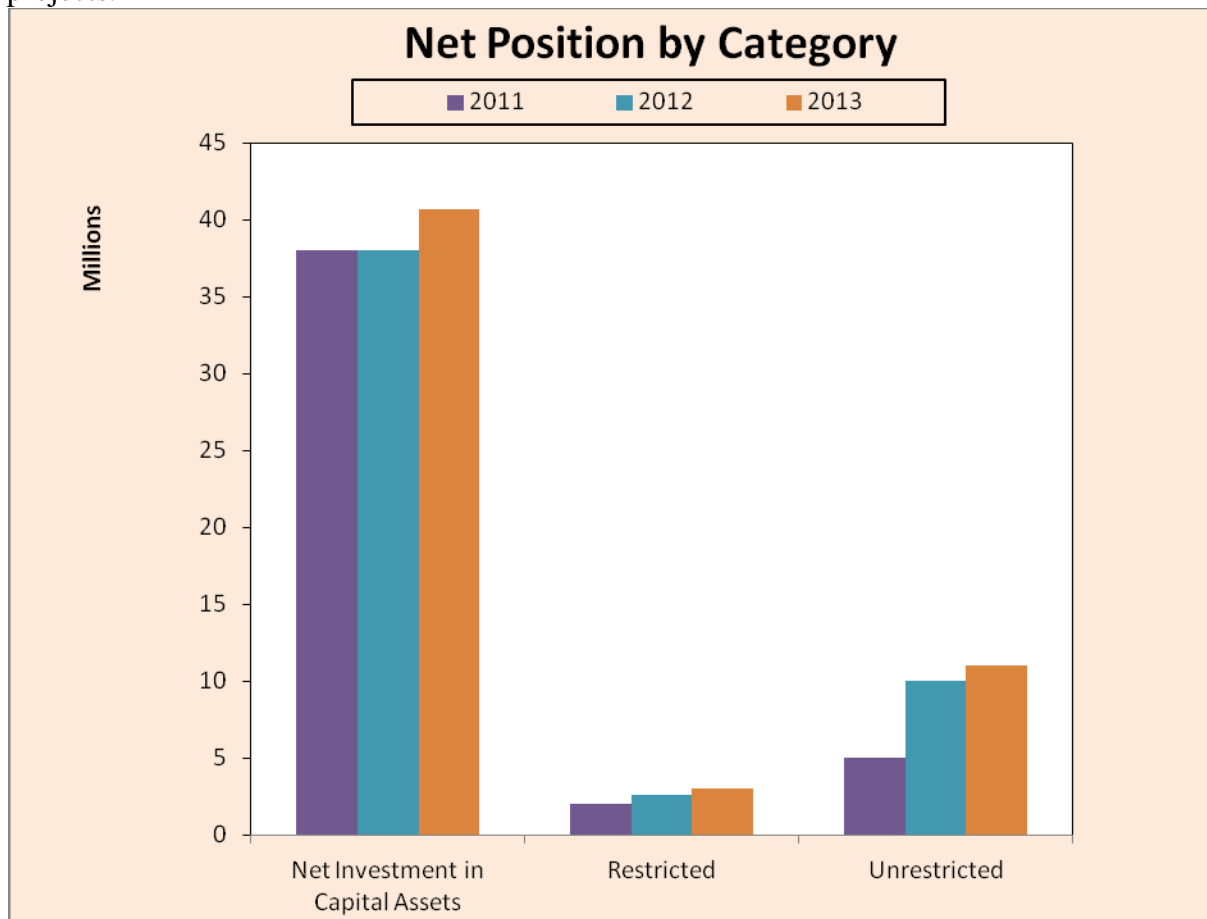
Total liabilities decreased by approximately \$4.2 million mainly due to the decrease in bonds payable as a result of scheduled debt service payments.

Of the \$54.6 million in net position, approximately \$40.7 million is net investment in capital assets. This is an increase of \$3.2 million from 2012.

Unrestricted net position increased by \$1.1 million. Of this amount, \$10.6 million is in the unrestricted general operating category. This increased by \$1.7 million from 2012 mainly because of a budgeting contingency of \$2.7 million which was not utilized. Tuition revenue was approximately \$1.0 million under budget for fiscal year 2013 which also factored into the net increase.

The following graph illustrates the comparative changes in net position by category over the past three years. The District's financial position is strong and stable as reflected in the chart. Unrestricted net position is critical to support the District's overall mission; therefore, it is

important that unrestricted net position be adequately maintained. The chart illustrates that unrestricted net position has grown in a consistent manner and that the District has not been required to use these resources to fund operations. Restricted net position represent balances of funds that have been received to fund specific projects. Accordingly, these balances will increase and decrease as funds are received and subsequently disbursed to fund these specific projects.



### **Statement of Revenues, Expenses and Changes in Net Position**

The Statement of Revenues, Expenses and Changes in Net Position present the operating results of the District, as well as the non-operating revenues and expenses. Generally, operating revenues are those revenues received in exchange for the District providing goods and services. Operating expenses are those amounts paid to acquire or produce the goods and services in return for the operating revenues. Non-operating revenues are funds received with no direct relationship to the goods and services being provided. Accordingly, state appropriations and ad valorem taxes, while budgeted for operations, are classified as non-operating revenue for financial reporting purposes.

The following chart reflects a condensed version of the Statement of Revenues, Expenses and Changes in Net Position for the years ended August 31, 2013, 2012 and 2011. This summary indicates the operating loss and the overall increase in net position for each of the years displayed.

**Condensed Statements of Revenues, Expenses, and  
Changes in Net Position**  
(In Thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Operating revenues:			
Tuition and fees, net	\$ 19,437	18,760	15,876
Other	1,570	1,342	1,494
	<u>21,007</u>	<u>20,102</u>	<u>17,370</u>
Operating expenses:			
Instruction	32,287	31,206	31,273
Public service	1,741	1,705	1,802
Academic support	2,592	2,374	2,062
Student services	3,658	3,494	3,726
Institutional support	8,707	8,373	8,244
Operation and maintenance of plant	5,356	5,163	5,570
Scholarships and fellowships	14,264	16,911	19,464
Auxiliary enterprises	1,580	1,572	1,527
Depreciation	4,029	3,886	3,564
	<u>74,214</u>	<u>74,684</u>	<u>77,232</u>
Operating loss	<u>(53,207)</u>	<u>(54,582)</u>	<u>(59,862)</u>
Non-operating revenues (expenses):			
State appropriations	16,309	16,351	17,408
Ad valorem taxes	18,697	18,283	17,771
Grants and contracts	26,246	28,330	31,566
Interest on debt	(4,189)	(4,584)	(4,292)
Other	670	834	1,657
	<u>57,733</u>	<u>59,214</u>	<u>64,110</u>
Increase in net position	<u>\$ 4,526</u>	<u>4,632</u>	<u>4,248</u>

### Operating and Non-operating Revenues

Major changes in operating and non-operating revenue are as follows:

- Gross tuition and fee revenue for 2013 exceeded 2012 amounts by approximately \$318,000 or 1.12%. Even though head count decreased in 2013, the total dollar amount increased because of the increase in tuition rate per semester hour. In-district tuition rates increased by approximately 7.5% while out-of-district and nonresident rates each increased approximately 8.1% and 5.6%, respectively.

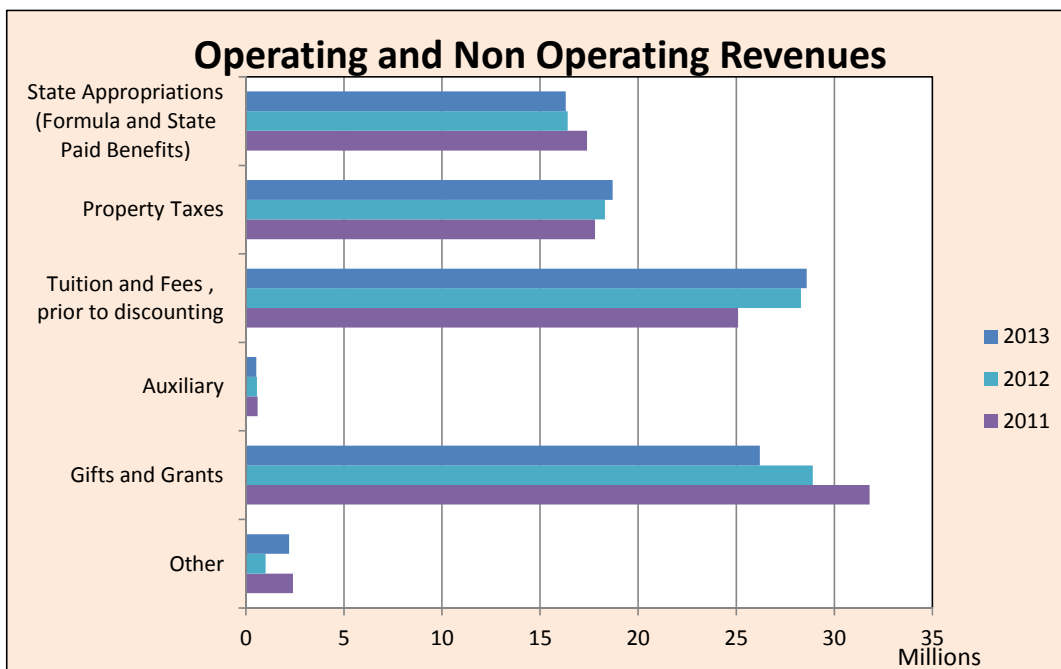
During 2012, the District generated a gross total of \$28,267,960 for tuition and fees charged to credit and non-credit students attending classes at the District. This is an increase of \$3,134,978 or 12.5% from fiscal year 2011. During 2011, the District generated a gross total of \$25,132,982 for tuition and fees charged to credit and non-credit students attending classes at the District.

- State appropriated revenue for 2013 was \$41,903 less than 2012 due to reductions imposed by the legislature on previously appropriated funding. State appropriated revenue for 2012 was \$1,056,741 less than 2011 due to reductions imposed by the legislature on previously appropriated funding and TRS retirement shortfalls. State appropriations were \$17,407,645 in 2011.
- Property tax revenue for maintenance and operations in 2013 exceeded the prior year by \$524,832, or 4.4%, while 2012 revenues exceeded 2011 amounts by \$227,763, or 1.9%. Property tax revenue for maintenance and operations in 2011 was \$11,767,022. The combined tax rate was \$0.151530 per \$100 of valuation for 2013 and \$0.152823 for 2012.
- Revenues from gifts, grants and contracts are not consistent from year to year, as private funds are given for specific purposes and many governmental grants are non-recurring. In 2013, Pell grants decreased by approximately \$3.4 million from the 2012 amount. One major change in financial aid continues to affect the amount of Pell grants disbursed for 2013 - revisions to satisfactory progress now require students to be able to complete 67% of all hours attempted in order to have an appeal approved and also will not allow for appeal approvals to be consecutive which caused fewer approvals for appeals.

In 2012, Pell grants decreased by \$2.0 million from the 2011 amount.

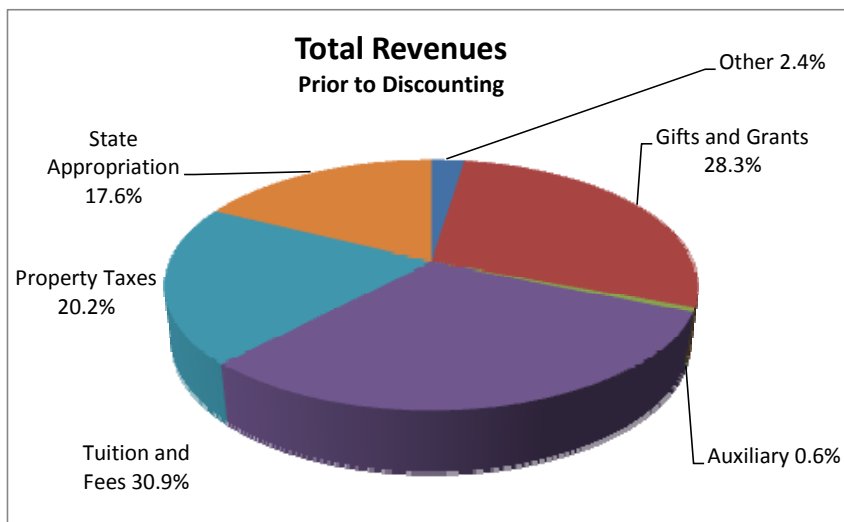
State grants increased by \$1.6 million in 2013 due to increases in the Skills Development Grants and Jobs and Education for Texans (JET) grants. State grants decreased in 2012 by \$247,123 due to decreases in the Texas Grants and JET grants.

The following presentation graphically displays revenue trends.



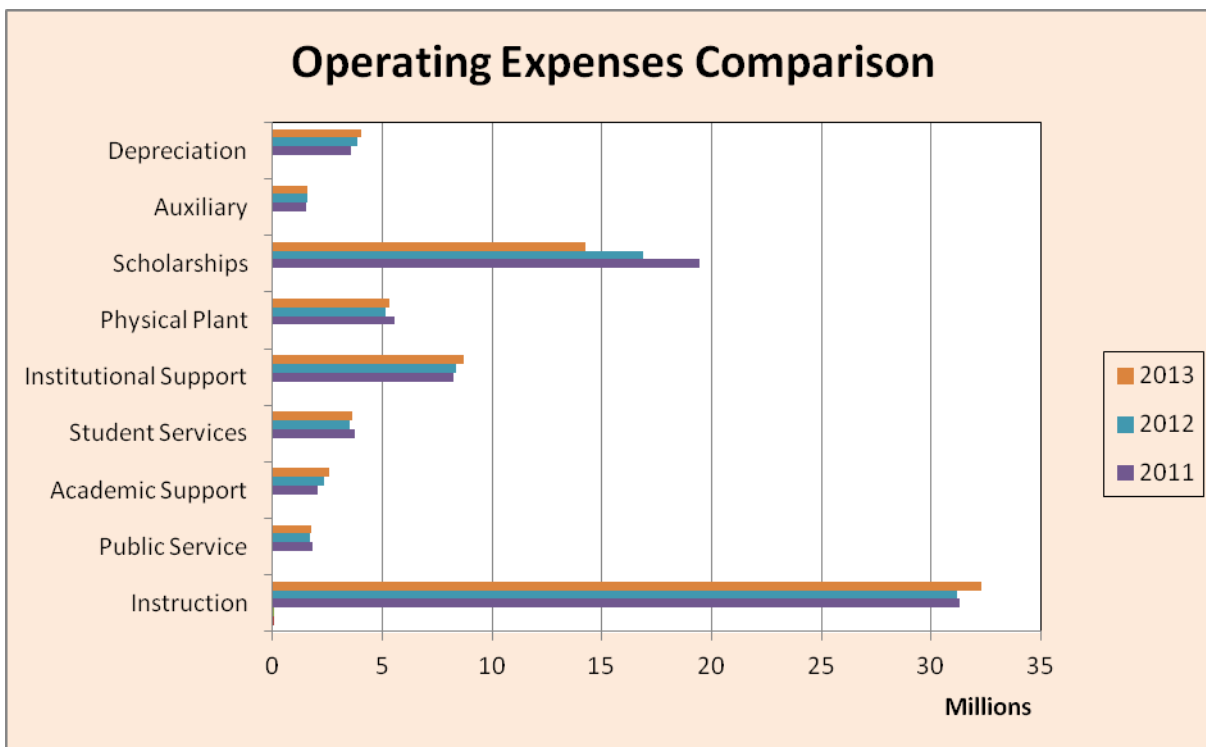


The following chart reflects revenues from all sources for fiscal year 2013. For purposes of this presentation, tuition and fees revenues are shown prior to scholarship discounts. The Statements of Revenues, Expenses and Changes in Net Position reflect these revenues net of scholarship discounts.



## Operating Expenses

Functional classifications are the traditional categories that have been used to show expenses. They represent the type of programs and services provided. The following chart shows the District's 2013 expenses compared to the 2012 and 2011 expenses.



Total operating expenses for 2013 decreased by approximately \$470,000 or 0.6%. The reason for this decrease is due to scholarships. Total operating expenses were \$74.7 million in 2012 and \$77.2 million in 2011.

### **Statement of Cash Flows**

The Statement of Cash Flows provides information about cash receipts and cash payments during the year. This statement also helps users assess the District's ability to generate net cash flows needed to meet its obligations as they come due and its need for external financing.

### **Condensed Statements of Cash Flows** (In Thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Cash and cash equivalents provided by (used in):			
Operating activities	\$ (46,796)	(36,927)	(63,683)
Noncapital financing activities	51,708	43,445	68,502
Capital and related financing activities	(4,999)	(5,861)	(13,165)
Investing activities	<u>220</u>	<u>246</u>	<u>485</u>
Changes in cash and cash equivalents	<u>\$ 133</u>	<u>903</u>	<u>(7,861)</u>

The primary cash receipts from operating activities consist of tuition and fees and student loans. Cash outlays from operating activities include payment of wages, benefits, supplies, utilities and scholarships/loans.

State allocations, ad valorem taxes for maintenance and operations, and grants and contracts were the primary sources of non-capital financing activities. Accounting standards require that we reflect this source of revenue as non-operating, even though these resources are classified as operating revenues in the District's budget.

Cash flows from capital and related financing activities include receipts from taxes for debt service, interest and principal payments of capital debt and capital asset additions.

Cash flows from investing activities represent the interest earned on investments.

### **Capital Assets and Debt Administration**

The table below reflects the District's year-end capital asset balances, net of accumulated depreciation.

**Schedule of Capital Assets**  
(In Thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Land	\$ 6,747	6,747	6,747
Library books	2,951	2,865	2,781
Construction in progress	578	-	1,141
Buildings	142,365	142,365	138,265
Improvements	19,660	17,717	16,861
Furniture, equipment and vehicles	<u>6,179</u>	<u>5,391</u>	<u>5,139</u>
	<u>\$ 178,480</u>	<u>175,085</u>	<u>170,934</u>

Capital assets additions totaled approximately \$4.0 million and \$4.3 million in 2013 and 2012, respectively. Additions in 2013 included the completion of the renovations to the Math/Wellness/Fitness building – Phase 1, and a new chiller in the Community Service Center, Module F. Disposals of capital assets approximated \$612,000 in 2013. Depreciation of \$4,029,043 was incurred in fiscal year 2013.

The District had outstanding debt of approximately \$93.8 million and \$97.0 million as of August 31, 2013 and 2012, respectively.

**Schedule of Outstanding Debt**  
(In Thousands)

	<u>2013</u>	<u>2012</u>	<u>2011</u>
General obligation bonds	\$ 76,330	78,870	81,270
Revenue bonds	<u>17,425</u>	<u>18,145</u>	<u>18,845</u>
	<u>\$ 93,755</u>	<u>97,015</u>	<u>100,115</u>

For additional information concerning capital assets and debt administration, see Notes 6, 7, 8 and 9 in the Notes to the Financial Statements.

**Economic Factors That Will Affect the Future**

The District relies upon three primary revenue sources: local taxes, tuition and fees, and state appropriations. Over the past several years, the District has responded to declining state funds by reducing costs and increasing tuition and fees and local taxes. Currently, tuition and fees account for approximately 36% of the District's total (operating and non-operating) revenue, while state appropriations and local taxes account for 21% and 24%, respectively. The District

expects state funding to continue to decline and has several options to address this trend. The District continues to rely on a proactive enrollment model to expand its course offerings based on student demand. Since its implementation in 2000, the District's enrollment has increased from approximately 5,800 students to over 10,000 students during the fall 2011 semester. The District's enrollment model identifies drops in course demand so that the District can respond accordingly. The District recently created a new research analyst position that will formalize the application of the enrollment model in relation to scheduling and building utilization.

The District has one of the lower maintenance and operations tax rates with a current rate of \$0.101199 per \$100 valuation. The District is ranked 39<sup>th</sup> out of 50 community districts with a ranking of 1 representing the highest tax rate. The District has the authority to raise its tax rate to as much as \$0.25 cents per \$100 valuation. Consequently, the District has considerable capability to offset declining state funds with tax increases if necessary.

In addition to declining state funds, changes in Pell grant and loan requirements and the continuation of a slow economic recovery represent potential challenges for Texas community colleges. During the fall 2012 semester, nearly 70% of the 50 Texas community colleges experienced a decline in enrollment. The District experienced an 8.5% decline in enrollment during the fall 2012 semester. The District's decline appeared to be directly related to its relatively high Pell grant recipient rate. During the fall 2013 semester, preliminary data suggests that the enrollment decline continued for over 50% of Texas community colleges with the District experiencing a 7.5% drop from the fall 2012 semester. This change in enrollment coincides with the implementation of a comprehensive student success initiative that requires all first-time-in-college students to enroll in a 1-hour student success class. This initiative and other success strategies are designed to improve retention on campus. Thus, it is anticipated that improvements in retention will to some degree offset recent enrollment declines. It is also expected that the declines due to Pell grant and loan requirements will subside as fall-to-fall comparisons are associated with the same federal requirements. Although the District has experienced declines the last two fall semesters, these changes were anticipated through the use of predictive analytics. For example, the District budgeted for a 9% decline in tuition revenue this year. The decline in enrollment effectively aligns with this projection.

The District is also seeking new opportunities. The cost of attending the District is approximately 36% of the cost to attend a typical four-year state institution. In response to these findings, the District is in the process of expanding its University Center by adding new bachelor degree programs with Texas Tech University and by adding engineering courses to its offerings through Tarleton State University. The District also implemented a new partnership with Baylor University, Baylor Bound, which allows students to realize substantial savings by completing their first year at the District before transferring to Baylor University. The District is planning for the continued expansion of these initiatives, which is expected to increase demand for the District's current course offerings.

Beginning in the 2014-15 biennium, Texas community colleges will be funded on a new model that allocates 10% of the appropriations on the basis of student success points and 90% on contact hours. The District has been actively engaged in the development of the new model. For the 2016-17 biennium, success point funding will be based on changes in total success points for each district. That is, the District will receive additional funds if success points increase and

fewer funds if success points decrease. Preliminary analyses of the proposed success point model suggest that the District will earn all of the 10% of appropriations through the success points.

The District's reliance on data-driven decision making ensures it remains in a strong financial position. Aggressive cost efficiency strategies, coupled with increases in tuition, have allowed the District to not only address declining state funds, but to invest significantly in various student success initiatives and to substantially increase the District's net position. The District continually monitors its internal and external environments for factors that may affect the District's financial position in either the short-term or long-term.

The District is not aware of any additional facts, decisions, or conditions that are expected to have a significant effect on the financial position or results of operations during subsequent fiscal years.

## McLennan County Junior College District

### Statements of Net Position (Exhibit 1)

August 31, 2013 and 2012

	McLennan County Junior College District		Component Unit McLennan Community College Foundation	
	2013	2012	2013	2012
<b><u>Assets</u></b>				
<b>Current assets:</b>				
Cash and cash equivalents	\$ 15,739,372	15,585,923	292,446	89,239
Accounts receivable, net	13,945,864	13,440,075	648,448	803,295
Prepaid expenses	274,468	251,423	-	-
Restricted cash and cash equivalents	942,201	962,418	-	-
Inventories	27,937	37,387	-	-
Total current assets	30,929,842	30,277,226	940,894	892,534
<b>Noncurrent assets:</b>				
Restricted cash, cash equivalents, and investments	-	-	10,620,277	9,234,469
Capital assets, net	136,173,349	136,221,252	-	557,538
Other assets	4,631	6,134	75,951	56,023
Total noncurrent assets	136,177,980	136,227,386	10,696,228	9,848,030
Total assets	167,107,822	166,504,612	11,637,122	10,740,564
<b><u>Deferred Outflows of Resources</u></b>				
Deferred charge on refunding, net	89,094	375,744	-	-
Total deferred outflows of resources	89,094	375,744	-	-
<b><u>Liabilities</u></b>				
<b>Current liabilities:</b>				
Accounts payable	3,470,058	2,489,748	53,194	250
Accrued liabilities	2,282,950	3,113,643	-	-
Funds held for others	227,372	233,208	-	-
Unearned revenue	11,071,048	11,902,966	-	-
Bonds payable - current portion	3,475,000	3,215,000	-	-
Total current liabilities	20,526,428	20,954,565	53,194	250
<b>Noncurrent liabilities:</b>				
Bonds payable	92,076,107	95,857,863	-	-
Total noncurrent liabilities	92,076,107	95,857,863	-	-
Total liabilities	112,602,535	116,812,428	53,194	250
<b><u>Net Position</u></b>				
<b>Net position:</b>				
Net investment in capital assets	40,711,336	37,524,133	-	-
Restricted for:				
Nonexpendable:				
Scholarships and fellowships	-	-	5,478,402	5,243,488
Other	-	-	500,000	500,000
Expendable:				
Scholarships and fellowships	2,055,426	1,780,232	5,023,869	4,001,003
Debt service	795,095	806,743	-	-
Other	-	-	308,516	725,633
Unrestricted	11,032,524	9,956,820	273,141	270,190
Total net position	\$ 54,594,381	50,067,928	11,583,928	10,740,314

See accompanying notes to the financial statements.

## McLennan County Junior College District

### Statements of Revenues, Expenses, and Changes in Net Position (Exhibit 2)

Years Ended August 31, 2013 and 2012

	McLennan County		Component Unit	
	Junior College District		McLennan Community College Foundation	
	2013	2012	2013	2012
<b>Operating revenues:</b>				
Tuition and fees (net of scholarship allowances and discounts of \$9,149,264 and \$9,508,177, respectively)	\$ 19,436,996	18,759,783	-	-
Gifts	-	-	846,209	1,746,778
Sales and services of educational activities	920,543	745,613	-	-
Auxiliary enterprises	525,961	545,661	-	-
Other operating revenues	123,555	51,007	-	-
Total operating revenues	<u>21,007,055</u>	<u>20,102,064</u>	<u>846,209</u>	<u>1,746,778</u>
<b>Operating expenses:</b>				
Instruction	32,287,329	31,205,938	-	-
Public service	1,741,037	1,704,640	-	-
Academic support	2,591,574	2,374,009	-	-
Student services	3,657,723	3,494,416	-	-
Institutional support	8,706,689	8,372,174	429,977	426,134
Operation and maintenance of plant	5,356,334	5,163,887	581,172	675,821
Scholarships and fellowships	14,263,622	16,910,683	249,781	266,787
Auxiliary enterprises	1,579,928	1,572,093	-	-
Depreciation	4,029,443	3,885,986	-	-
Total operating expenses	<u>74,213,679</u>	<u>74,683,826</u>	<u>1,260,930</u>	<u>1,368,742</u>
Operating income (loss)	<u>(53,206,624)</u>	<u>(54,581,762)</u>	<u>(414,721)</u>	<u>378,036</u>
<b>Nonoperating revenues (expenses):</b>				
State appropriations	16,309,001	16,350,904	-	-
Ad valorem taxes for maintenance and operations	12,519,617	11,994,785	-	-
Ad valorem taxes for debt service	6,177,363	6,287,850	-	-
Federal grants and contracts	22,307,872	25,745,083	-	-
State grants and contracts	3,827,314	2,277,233	-	-
Local grants and contracts	110,355	307,652	-	-
Investment income	208,076	228,219	1,255,607	710,219
Gifts	711,139	539,581	-	-
Interest on capital asset-related debt	(4,189,280)	(4,584,316)	-	-
Other nonoperating revenues (expenses), net	(248,380)	66,682	2,728	2,419
Net nonoperating revenues	<u>57,733,077</u>	<u>59,213,673</u>	<u>1,258,335</u>	<u>712,638</u>
Increase in net position	4,526,453	4,631,911	843,614	1,090,674
Net position - beginning of year	<u>50,067,928</u>	<u>45,436,017</u>	<u>10,740,314</u>	<u>9,649,640</u>
Net position - end of year	<u>\$ 54,594,381</u>	<u>50,067,928</u>	<u>11,583,928</u>	<u>10,740,314</u>

See accompanying notes to the financial statements.

## McLennan County Junior College District

### Statements of Cash Flows (Exhibit 3)

Years Ended August 31, 2013 and 2012

	Primary Government	
	2013	2012
<b>Cash flows from operating activities</b>		
Receipts from students and other customers:		
Tuition and fees	\$ 19,295,405	30,866,470
Auxiliary enterprises and educational activities	1,231,122	1,017,904
Receipts from third-party student loans	25,880,497	28,689,856
Other receipts	123,555	51,007
Loans issued to students	(25,880,497)	(28,689,856)
Payments to employees	(33,739,229)	(33,620,610)
Payments to suppliers and students	<u>(33,706,937)</u>	<u>(35,241,836)</u>
Net cash used in operating activities	<u>(46,796,084)</u>	<u>(36,927,065)</u>
<b>Cash flows from noncapital financing activities</b>		
Receipts of state appropriations	13,731,138	13,889,811
Receipts from ad valorem taxes for maintenance and operation	12,542,046	11,983,627
Receipts of grants and contracts	25,214,911	16,920,612
Receipts from gifts for other than capital purposes	219,810	650,927
Net cash provided by noncapital financing activities	<u>51,707,905</u>	<u>43,444,977</u>
<b>Cash flows from capital and related financing activities</b>		
Receipts from ad valorem taxes for debt service	6,185,104	6,272,465
Other receipts	5,008	2,828
Purchases of capital assets	(3,468,051)	(4,339,951)
Payments on capital debt principal	(3,215,000)	(3,100,000)
Payments on capital debt interest	(4,255,498)	(4,664,843)
Other payments	<u>(250,615)</u>	<u>(31,044)</u>
Net cash used in capital and related financing activities	<u>(4,999,052)</u>	<u>(5,860,545)</u>
<b>Cash flows from investing activities</b>		
Proceeds from sale of investments	-	20
Receipts from interest on investments	<u>220,463</u>	<u>245,807</u>
Net cash provided by investing activities	<u>220,463</u>	<u>245,827</u>
Net increase in cash and cash equivalents	133,232	903,194
Cash and cash equivalents - beginning of year	<u>16,548,341</u>	<u>15,645,147</u>
Cash and cash equivalents - end of year	<u>\$ 16,681,573</u>	<u>16,548,341</u>
<b>Reconciliation of operating loss to net cash used in operating activities:</b>		
Operating loss	\$ (53,206,624)	(54,581,762)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation expense	4,029,443	3,885,986
On-behalf payments	2,577,863	2,461,093
Change in assets and liabilities:		
Receivables, net	432,226	12,708,112
Inventories	9,450	5,786
Prepaid expenses	(23,045)	(27,267)
Accounts payable	980,310	(1,281,879)
Accrued liabilities	(806,508)	777,661
Funds held for others	(5,836)	50,638
Unearned revenue	<u>(783,363)</u>	<u>(925,433)</u>
Net cash used in operating activities	<u>\$ (46,796,084)</u>	<u>(36,927,065)</u>
<b>Noncash capital, financing and investing activities:</b>		
Contributed equipment	<u>\$ 537,140</u>	<u>-</u>
State appropriations on-behalf payments	<u>\$ 2,577,863</u>	<u>2,461,093</u>

See accompanying notes to the financial statements.



**McLennan County Junior College District**

## Notes to Financial Statements

August 31, 2013 and 2012

(1) Nature of Operations and Reporting Entity

McLennan County Junior College District (the District) was established in 1965, in accordance with the laws of the State of Texas, to serve the education needs of McLennan County. The District offers courses which are transferable to senior colleges and universities. Students may also choose to earn associate degrees or certifications in a wide range of technical fields, including those leading to careers in business, health and service. The District is considered to be a primary government according to the definition in Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity Omnibus: An Amendment of GASB Statements No. 14 and No. 34*. While the District receives funding from local, state, and federal sources and must comply with the spending, reporting, and record-keeping requirements of these entities, it is not a component unit of any other governmental entity. The accompanying financial statements present the District and its component unit described below. The discretely presented component unit is reported in a separate column to emphasize that it is legally separate from the District.

McLennan Community College Foundation (the Foundation) is a legally separate, tax-exempt entity organized to solicit and receive support for purposes of developing and extending the facilities of the District and enhancing the educational opportunities of residents in the geographical area the District serves. The Foundation receives a significant portion of its revenue from individuals and businesses in the Central Texas area. The District does not control the timing or amount of receipts from the Foundation. However, the majority of resources or income thereon that the Foundation holds and invests is for the benefit of the District or its constituents. Because the net position of the Foundation compared to the District is significant, because substantially all resources held by the Foundation can only be used by, or for the benefit of, the District, and because the Foundation has historically provided resources to the District or its constituents, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements. During the years ended August 31, 2013 and 2012, the Foundation expended \$916,909 and \$1,024,101, respectively, directly to the District or to the District on behalf of students. Complete financial statements for the Foundation can be obtained from the Foundation office at 1400 College Drive, Waco, Texas 76708.

The District is reported as a special-purpose government engaged in business-type activities. The significant accounting policies followed by the District in preparing these financial statements are in accordance with the Texas Higher Education Coordinating Board's *Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*. These accounting policies basically conform to generally accepted accounting principles applicable to government units.

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(2) Summary of Significant Accounting Policies(a) Basis of Accounting

The financial statements of the District have been prepared using the economic resource measurement focus and the accrual basis of accounting, whereby all revenues are recorded when earned and all expenses are recorded when a liability has been incurred. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Operating revenues and expenses generally result from providing services in connection with the District's principal ongoing operations. The District distinguishes operating revenues and expenses from nonoperating items. The primary consideration in classifying revenues and expenses is how individual transactions are categorized for purposes of preparing the statement of cash flows. Transactions for which cash flows are reported as capital and related financing activities, noncapital financing activities, or investing activities are reported as components of nonoperating income. The principal operating revenue of the District results from providing education services to students, and consists of tuition and fees, as well as sales and services of educational activities and auxiliary goods and services. Operating expenses include the cost of providing educational services, auxiliary goods and services, and administrative expenses. All revenues and expenses not meeting this definition – including gifts, contributions, and grants from nonexchange and exchange-like transactions – are reported as nonoperating revenues and expenses. The principal nonoperating revenues of the District consist of state appropriations, property taxes, and grants and contracts. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The financial statements of the Foundation have been prepared on the accrual basis of accounting. The Foundation is a nonprofit organization that reports under Financial Accounting Standards Board (FASB) standards. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the District's financial reporting entity for these differences.

(b) Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditures of funds are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Under Texas law, appropriations lapse at August 31, and

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(2) Summary of Significant Accounting Policies (continued)(b) Encumbrances (continued)

encumbrances outstanding at that time are to be either canceled or appropriately provided for in the subsequent year's budget. Encumbrances outstanding at year-end that were provided for in the subsequent year's budget are reported as designations of net position since they do not constitute expenditures or liabilities.

(c) Scholarship Allowances and Discounts

Student tuition and fee revenues are reported net of scholarship allowances and discounts in the statements of revenues, expenses, and changes in net position. Scholarship allowances and discounts are the difference between the stated charge for goods and services provided by the District and the amount that is paid by students. Certain governmental grants, such as Pell grants and other federal, state or nongovernmental programs, are recorded as nonoperating revenues in the District's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees, the District has recorded a scholarship allowance and discount.

*Texas Public Education Grants:* Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue as a separate set aside in accordance with the Texas Education Code. When the award for tuition is used by the student, the amount is recorded as tuition and a corresponding amount is recorded as a tuition discount.

*Title IV Program Funds and Other Tuition Discounts:* Certain Title IV Program funds are received by the District to pass through to the students. In addition, the District awards tuition and fee scholarships from institutional funds to students who qualify. When the student is awarded and uses these funds for tuition and fees, the amounts are recorded as revenue and corresponding amounts are recorded as tuition discounts.

(d) Cash and Cash Equivalents

Cash equivalents of \$192,249 and \$531,351 at August 31, 2013 and 2012, respectively, consist of public funds investment pools. Cash equivalents are considered to be highly liquid debt instruments with original maturities of three months or less from the date of acquisition.

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(2) Summary of Significant Accounting Policies (continued)

(d) Cash and Cash Equivalents (continued)

Restricted cash and cash equivalents represent resources accumulated for debt service payments for the Series 2005, 2007, and 2013 limited tax bonds payable and 2009 and 2010 revenue bonds payable at August 31, 2013 and 2012.

(e) Investments

In accordance with GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and External Investment Pools*, investments are reported at fair value, except for money market funds and participating interest-earning investment contracts that mature within one year of the date of their acquisition and nonparticipating investment contracts which are stated at cost. Fair values are based on published market prices.

(f) Inventories

Inventories, consisting of consumable office supplies and physical plant supplies, are valued at the lower of cost or market using the first-in, first-out method and are charged to expense as consumed.

(g) Capital Assets

Capital assets, which include land, buildings, library books, furniture, equipment and other improvements, are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of one or more years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Renovations to buildings and other improvements that significantly increase the value or extend the useful life of such assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend asset lives are charged to operating expense in the year in which the expense is incurred. The District reports depreciation under a single line item as a business-type unit.

Depreciation is computed using the straight-line method over the following estimated useful lives:

Buildings	50 years
Other improvements	20 years
Library books	15 years
Furniture and equipment	5 - 10 years

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(2) Summary of Significant Accounting Policies (continued)

(h) Unearned Revenue

Unearned revenue of the District at August 31, 2013 and 2012 consists of the following:

	2013	2012
Tuition and fees	\$ 9,915,558	10,621,683
Contributions	200,000	240,000
Federal grants	9,124	16,259
Scholarships	79,052	116,290
State grants	867,314	908,734
	\$ 11,071,048	11,902,966

(i) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets, valuation allowances for receivables, and certain accrued liabilities. Actual results could differ from those estimates.

(j) Change in Accounting Principle

The District adopted GASB 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* and GASB 65, *Items Previously Reported as Assets and Liabilities* during 2013. With the adoption of GASB 63, amounts previously reported as net assets are currently reflected as net position. With the adoption of GASB 65, the District reclassified deferred charges on refunding, net, from bonds payable to deferred outflows of resources with no impact to total net position or changes in net position. In addition, the District restated prior year financial statements to expense bond issuance costs previously reported as other assets. Under GASB 65, bond issuance costs are to be expensed as incurred. The impact of this change in accounting principle was a reduction to net position at September 1, 2012 of \$1,151,419 and an increase to changes in net position for 2012 of \$114,167.

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(3) Authorized Investments

The District is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, and (5) other instruments and obligations authorized by statute. The District is also required to follow specific investment practices prescribed by the Public Funds Investment Act (the Act) related to establishment of appropriate investment policies and management reports.

(4) Deposits and Investments

Deposits and investments of the District at August 31, 2013 and 2012 consist of the following:

	2013	2012
<u>Deposits</u>		
Cash - demand deposits	\$ 1,550,730	1,211,092
Cash - certificates of deposit	14,936,344	14,800,048
Cash - petty cash on hand	2,250	5,850
Total deposits	16,489,324	16,016,990
<u>Investments - cash equivalents</u>		
TexasTERM Local Government Investment Pool	8,321	8,313
Texas Local Government Investment Pool	183,651	522,762
Lone Star Investment Pool	277	276
Total cash and cash equivalents	16,681,573	16,548,341
<u>Investments</u>		
Other investments	4,631	6,134
Total investments	4,631	6,134
Total deposits and investments	\$ 16,686,204	16,554,475

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(4) Deposits and Investments (continued)

Deposits and investments of the Foundation at August 31, 2013 and 2012 consist of the following:

	2013	2012
<u>Deposits</u>		
Cash - demand deposits	\$ 222,438	19,263
Cash - certificates of deposit	70,008	69,976
Total deposits	292,446	89,239
 <u>Investments</u>		
Funds of a management investment company	10,614,066	9,186,697
Other investments	6,211	47,772
Total investments	10,620,277	9,234,469
Total deposits and investments	\$ 10,912,723	9,323,708

The weighted average maturity of investments (in days) of the District at August 31, 2013 and 2012 consists of the following:

	2013	2012
TexasTERM Local Government Investment Pool	57	57
Texas Local Government Investment Pool	56	38
Lone Star Investment Pool	57	46

*Interest Rate Risk.* Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio. Money market mutual funds must have a dollar weighted average stated maturity of 90 days or less. The maximum allowable stated maturity of any other individual investment owned by the District cannot exceed the limits established by the Public Funds Investment Act. If no maximum allowable stated maturity is provided for a particular investment, the maximum allowable stated maturity for such investment cannot exceed five years except for the purchase of investments related to the refunding of bonds in which case the maturity of the escrowed amount cannot exceed the life of the bond.

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(4) Deposits and Investments (continued)

*Credit Risk.* Credit risk is the risk that an investment issuer or other counterparty to an investment will not fulfill obligations related to the investment. It is the District's policy to limit its investments in a manner that ensures the preservation of capital in the overall portfolio. Specifically, public funds investment pools must be rated not less than AAA or an equivalent rating by at least one nationally recognized rating service. At August 31, 2013 and 2012, public funds investment pools held by the District were rated AAAM by Standard & Poor's.

As indicated above, investments of the District at August 31, 2013 and 2012 include deposits in the Texas Local Government Investment Pool, TexasTERM Local Government Investment Pool, and Lone Star Investment Pool (collectively, the Pools). These pools are public funds investment pools created pursuant to the Interlocal Cooperation Act of the State of Texas. The District has delegated the authority to hold legal title to the Pools as custodians and to make investment purchases with the District's funds. The District does not own specific, identifiable investment securities with the Pools.

TexasTERM Local Government Investment Pool is a public funds investment pool organized under a common investment contract managed by an elected advisory board. TexasTERM Local Government Investment Pool is a non-taxable investment fund established for local governments in Texas under the provisions of the Texas Interlocal Cooperation Act. The pool offers two investment portfolios, TexasTERM and TexasDAILY. The District has investments in the TexasDAILY portfolio. TexasDAILY operates in a manner consistent with the Securities and Exchange Commission's Rule 2a-7 of the Investment Company Act of 1940. TexasDAILY uses amortized cost rather than the market value to report net assets to compute share prices. Accordingly, the fair value of the position of TexasDAILY is the same as the value of the TexasDAILY shares.

The State Comptroller of Public Accounts exercises oversight responsibility over the Texas Local Government Investment Pool (TexPool). Oversight includes the ability to significantly influence operations, designation of management and accountability for fiscal matters. Additionally, the State Comptroller has established an advisory board composed of both participants in TexPool and other persons who do not have a business relationship with TexPool. The advisory board members review the investment policy and management fee structure. TexPool operates in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. TexPool uses amortized cost rather than market value to report net assets to compute share prices. Accordingly, the fair value of the position in TexPool is the same as the value of TexPool shares.

Lone Star Investment Pool (Lone Star) is a member-owned, member-governed public funds investment pool offering three funds: Liquidity Fund, Liquidity Plus Fund, and U.S. Government Fund. The Board of Trustees, who has governance responsibilities, is



## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(4) Deposits and Investments (continued)

comprised of participants in Lone Star and members of the Texas Association of School Business Officials. The District has investments in the Liquidity Fund of Lone Star. The Liquidity Fund operates in a manner consistent with the Securities and Exchange Commission's Rule 2a-7 of the Investment Company Act of 1940. The Liquidity Fund uses amortized cost rather than the market value to report net assets to compute share prices. Accordingly, the fair value of the position of the Liquidity Fund is the same as the value of the Liquidity Fund shares.

*Concentration of Credit Risk.* Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investments in the securities of a single issuer. The District's investment policy includes an investment objective of seeking diversification to avoid unreasonable risk.

*Interest Rate and Credit Risks of McLennan Community College Foundation.* The Foundation has general investment policies to seek reasonable income, preserve capital, and, in general, avoid speculative investments. However, the Foundation does not have a specific policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Also, the Foundation does not have a specific policy to limit the risk that an issuer or other counterparty to its mutual funds will not fulfill its obligations.

(5) Disaggregation of Accounts Receivable and Accrued Liabilities

Accounts receivable at August 31, 2013 and 2012 consisted of the following:

	2013	2012
Auxiliary and other	\$ 3,388,322	2,751,351
Tuition and fees	8,757,423	9,405,031
Taxes	1,058,210	1,101,937
Federal and state grants	1,446,249	828,721
Interest	1,855	15,745
	14,652,059	14,102,785
Less allowance for doubtful accounts	(706,195)	(662,710)
Accounts receivable, net	\$ 13,945,864	13,440,075

**McLennan County Junior College District**

Notes to Financial Statements  
(Continued)

(5) Disaggregation of Accounts Receivable and Accrued Liabilities (continued)

Accrued liabilities at August 31, 2013 and 2012 consisted of the following:

	2013	2012
Salaries and benefits payable	\$ 825,136	812,509
Claims liability	200,628	200,628
Interest payable	409,018	433,203
Other payables	<u>848,168</u>	<u>1,667,303</u>
Accrued liabilities	\$ <u><u>2,282,950</u></u>	<u><u>3,113,643</u></u>

(6) Capital Assets

Capital asset activity for the year ended August 31, 2013 was as follows:

	Balance September 1, 2012	Additions	Transfers and Retirements	Balance August 31, 2013
Capital assets not being depreciated:				
Land	\$ 6,747,040	-	-	6,747,040
Construction in progress	-	577,596	-	577,596
	<u>6,747,040</u>	<u>577,596</u>	<u>-</u>	<u>7,324,636</u>
Capital assets, being depreciated:				
Buildings and building improvements	142,365,404	-	-	142,365,404
Other real estate improvements	<u>17,717,354</u>	<u>1,942,854</u>	<u>-</u>	<u>19,660,208</u>
Total buildings and other real estate improvements	160,082,758	1,942,854	-	162,025,612
Library books	2,865,016	85,507	-	2,950,523
Furniture and equipment	<u>5,391,347</u>	<u>1,399,233</u>	<u>(611,802)</u>	<u>6,178,778</u>
Total buildings and other capital assets	<u>168,339,121</u>	<u>3,427,594</u>	<u>(611,802)</u>	<u>171,154,913</u>

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

#### (6) Capital Assets (continued)

	Balance September 1, 2012	Additions	Transfers and Retirements	Balance August 31, 2013
Less accumulated depreciation:				
Buildings and building improvements	\$ 25,921,437	2,682,278	-	28,603,715
Other real estate improvements	6,994,368	858,034	-	7,852,402
Total buildings and other real estate improvements	32,915,805	3,540,312	-	36,456,117
Library books	2,267,605	78,646	-	2,346,251
Furniture and equipment	3,681,499	410,486	(588,153)	3,503,832
Total accumulated depreciation	38,864,909	4,029,444	(588,153)	42,306,200
	129,474,212	(601,850)	(23,649)	128,848,713
Net capital assets	\$ 136,221,252	(24,254)	(23,649)	136,173,349

Capital asset activity for the year ended August 31, 2012 was as follows:

	Balance September 1, 2011	Additions	Transfers and Retirements	Balance August 31, 2012
Capital assets not being depreciated:				
Land	\$ 6,747,040	-	-	6,747,040
Construction in progress	1,141,281	-	(1,141,281)	-
	7,888,321	-	(1,141,281)	6,747,040
Capital assets, being depreciated:				
Buildings and building improvements	138,264,651	4,100,753	-	142,365,404
Other real estate improvements	16,860,485	856,869	-	17,717,354
Total buildings and other real estate improvements	155,125,136	4,957,622	-	160,082,758
Library books	2,780,963	84,053	-	2,865,016
Furniture and equipment	5,139,475	439,557	(187,685)	5,391,347
Total buildings and other capital assets	163,045,574	5,481,232	(187,685)	168,339,121

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

#### (6) Capital Assets (continued)

	Balance September 1, 2011	Additions	Transfers and Retirements	Balance August 31, 2012
Less accumulated depreciation:				
Buildings and building improvements	23,307,046	2,614,391	-	25,921,437
Other real estate improvements	6,175,303	819,065	-	6,994,368
Total buildings and other real estate improvements	29,482,349	3,433,456	-	32,915,805
Library books	2,189,883	77,722	-	2,267,605
Furniture and equipment	3,479,803	374,808	(173,112)	3,681,499
Total accumulated depreciation	35,152,035	3,885,986	(173,112)	38,864,909
	127,893,539	1,595,246	(14,573)	129,474,212
Net capital assets	\$ 135,781,860	1,595,246	(1,155,854)	136,221,252

Construction in progress at August 31, 2013 consisted of the Math, Wellness, and Fitness Building – Phase II Gym of which \$577,596 has been spent to date with a remaining commitment of \$1,410,104. No required future financing is expected for this project.

#### (7) Long-Term Liabilities

Long-term liability activity for the year ended August 31, 2013 was as follows:

	Balance September 1, 2012	Additions	Reductions	Balance August 31, 2013	Current Portion
Bonds payable:					
Refunding revenue bonds payable	\$ 3,440,000	-	525,000	2,915,000	540,000
Revenue bonds payable	14,705,000	-	195,000	14,510,000	210,000
Limited tax bonds payable	70,575,000	-	10,010,000	60,565,000	1,520,000
Refunding limited tax bonds payable	8,295,000	14,690,000	7,220,000	15,765,000	1,205,000
Issuance premiums and discounts	2,057,863	1,886,100	2,147,856	1,796,107	-
	\$ 99,072,863	16,576,100	20,097,856	95,551,107	3,475,000

**McLennan County Junior College District**

Notes to Financial Statements  
(Continued)

(7) Long-Term Liabilities (continued)

Long-term liability activity for the year ended August 31, 2012 was as follows:

	September 1, 2011	Additions	Reductions	August 31, 2012	Current Portion
Bonds payable:					
Refunding revenue					
bonds payable	\$ 3,940,000	-	500,000	3,440,000	525,000
Revenue bonds					
payable	14,905,000	-	200,000	14,705,000	195,000
Limited tax bonds					
payable	71,975,000	-	1,400,000	70,575,000	1,460,000
Refunding limited					
tax bonds payable	9,295,000	-	1,000,000	8,295,000	1,035,000
Issuance premiums					
and discounts	2,261,504	-	203,641	2,057,863	-
	<u>\$ 102,376,504</u>	<u>-</u>	<u>3,303,641</u>	<u>99,072,863</u>	<u>3,215,000</u>

Bonds payable are comprised of the following individual issues:

\$8,550,000 Refunding Limited Tax Bonds (Tax-Exempt) – Series 2013

To advance refund \$8,550,000 of outstanding Limited Tax Bonds – Series 2007; issued May 2, 2013; all authorized bonds have been issued; due in installments through 2025; secured by property tax revenues; no bond reserve fund is required; call year 2022.

\$6,140,000 Refunding Limited Tax Bonds (Taxable) – Series 2013

To advance refund \$6,185,000 of outstanding Refunding Limited Tax Bonds – Series 2005; issued May 2, 2013; all authorized bonds have been issued; due in installments through 2019; secured by property tax revenues; no bond reserve fund is required.

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(7) Long-Term Liabilities (continued)\$9,545,000 Revenue Bonds – Series 2010

To acquire, construct, and improve buildings, structures, and facilities, including the construction of a parking garage facility; issued April 15, 2010; all authorized bonds have been issued; due in installments through 2030; secured by tuition revenue; call year 2020.

\$5,985,000 Revenue Bonds – Series 2009

To acquire, construct, and improve buildings, structures, and facilities, including the construction of a parking garage facility; issued January 15, 2009; all authorized bonds have been issued; due in installments through 2023; secured by tuition revenue; call year 2018.

\$74,435,000 Limited Tax Bonds – Series 2007

To construct and equip school buildings and to rehabilitate, renovate, improve and repair certain District facilities; issued January 15, 2007; all authorized bonds have been issued; due in installments through 2032; secured by property tax revenues; no bond reserve fund is required; call year 2016.

\$6,310,000 Refunding Revenue Bonds – Series 2006

To advance refund \$6,550,000 of outstanding Refunding Revenue Bonds – Series 1995; issued March 23, 2006; all authorized bonds have been issued; due in installments through 2018; secured by pledged revenues of tuition, facility fees, net revenues from the District's book store, cafeteria and vending machine operations, interest earnings and revenues of any revenue-producing facilities acquired or constructed with bond proceeds; no bond reserve fund is required; call year 2015.

\$11,170,000 Refunding Limited Tax Bonds – Series 2005

To advance refund \$11,170,000 of outstanding Limited Tax Bonds – Series 1999; issued July 28, 2005; all authorized bonds have been issued; due in installments through 2019; secured by property tax revenues; no bond reserve fund is required; call year 2014.

Bonds payable are due in annual installments varying from \$30,000 to \$5,975,000 with interest rates from 2% to 5.75% with the final installment in 2032. Debt service requirements to amortize bonds payable as of August 31, 2013, are as follows:

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(7) Long-Term Liabilities (continued)

For the Year Ended August 31,	Revenue Bonds		Tax Bonds	
	Principal	Interest	Principal	Interest
2014	\$ 750,000	690,696	2,725,000	3,387,131
2015	775,000	663,446	2,830,000	3,280,731
2016	805,000	634,921	2,930,000	3,181,031
2017	835,000	605,146	3,025,000	3,077,731
2018	870,000	573,821	3,135,000	2,970,931
2019 - 2023	4,820,000	2,377,614	17,155,000	13,645,569
2024 - 2028	5,865,000	1,345,048	22,280,000	8,854,900
2029 - 2032	2,705,000	177,035	22,250,000	2,848,750
	<u>\$ 17,425,000</u>	<u>7,067,727</u>	<u>76,330,000</u>	<u>41,246,774</u>

The District has pledged certain future tuition and fees to repay \$17.4 million in revenue bonds issued in 2010, 2009 and 2006. Proceeds from the bonds provided financing for the construction of parking garage facilities, and refunding of the 1995 revenue bonds which provided funds for campus facility improvements. Annual principal and interest payments on the bonds are expected to require 40% of the pledged tuition and fees. The total principal and interest remaining to be paid on the bonds is \$24.5 million. Principal and interest paid for the current year and total of pledged tuition and fees were approximately \$1.4 million and \$3.5 million, respectively.

(8) Advance Refundings

On May 2, 2013, the District issued \$8,550,000 of Refunding Limited Tax Bonds (Tax-Exempt) – Series 2013 with interest rates ranging from 2% to 3%. The District issued the bonds to advance refund \$8,550,000 of the outstanding Limited Tax Bonds – Series 2007. Approximately \$9.9 million of the proceeds were deposited in an irremovable trust to provide for all future debt service on the refunding portion of the 2007 bonds. As a result, that portion of the 2007 series bond is considered defeased, and the District has removed the liability from the accompanying Statement of Net Position. The net carrying amount on the refunded portion of the 2007 series bond exceeded the reacquisition price by \$491,544. This amount is reflected as a deferred gain on refunding and amortized over the remaining life of the new debt which is a shorter period than the remaining life of the refunded debt. This advance refunding was undertaken to reduce total debt service payments over the next twelve years by \$1,155,316 and resulted in an economic gain of \$1,012,155.

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(8) Advance Refundings (continued)

On May 2, 2013, the District issued \$6,140,000 of Refunding Limited Tax Bonds (Taxable) – Series 2013 with interest rates ranging from 2% to 3.5%. The District issued the bonds to advance refund \$6,185,000 of the outstanding Refunding Limited Tax Bonds – Series 2005. Approximately \$6.6 million of the proceeds were deposited in an irremovable trust to provide for all future debt service on the refunding portion of the 2005 bonds. As a result, that portion of the 2005 series bond is considered defeased, and the District has removed the liability from the accompanying Statement of Net Position. The reacquisition price exceeded the net carrying amount on the refunded portion of the 2005 series bond by \$449,887. This amount is reflected as a deferred charge on refunding and amortized over the remaining life of the refunded debt which is equal to the life of the new debt. This advance refunding was undertaken to reduce total debt service payments over the next six years by \$499,936 and resulted in an economic gain of \$476,907.

(9) Defeased Bonds Outstanding

In prior years and during 2013, the District defeased certain bonds payable by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District's financial statements. At August 31, 2013, the following bonds outstanding are considered defeased:

	Year Refunded	Balance Outstanding
Refunding and Improvement Revenue		
Bonds - Series 1992	1995	\$ 2,965,000
Limited Tax Bonds - Series 1999	2005	7,375,000
Refunding Revenue Bonds - Series 1995	2006	2,995,000
Refunding Limited Tax Bonds - Series 2005	2013	6,185,000
Limited Tax Bonds - Series 2007	2013	8,550,000
		\$ 28,070,000

(10) Employees' Retirement Plan

*Plan Description.* The District contributes to the Teacher Retirement System of Texas (TRS), a cost-sharing, multiple employer defined benefit pension plan. TRS administers retirement and disability annuities, and death and survivor benefits to employees and beneficiaries of employees of the public school systems of Texas. It operates primarily



## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(10) Employees' Retirement Plan (continued)

under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C. TRS also administers proportional retirement benefits and service credit transfers under Texas Government Code, Title 8, Chapters 803 and 805, respectively. The Texas state legislature has the authority to establish and amend benefit provisions of the pension plan and may, under certain circumstances, grant special authority to the TRS Board of Trustees. TRS issues a publicly available financial report that includes financial statements and required supplementary information for the defined benefit pension plan. That report may be obtained by writing to the TRS Communications Department, 1000 Red River Street, Austin, Texas 78701, by calling the TRS Communications Department at 1-800-223-8778, or by downloading the report from the TRS Internet website, [www.trs.state.tx.us](http://www.trs.state.tx.us), under the TRS Publications heading.

*Funding Policy.* Contribution requirements are not actuarially determined but are established and amended pursuant to the state funding policy: (1) the state constitution requires the legislature to establish a member contribution rate of not less than 6.0% of the member's annual compensation and a state contribution rate of not less than 6.0% and not more than 10.0% of the aggregate annual compensation of all members of the system during the fiscal year; (2) state statute prohibits benefit improvements if, as a result of a particular action, the time required to amortize TRS's unfunded actuarial liabilities would be increased to a period that exceeds 31 years; or if the amortization period already exceeds 31 years, the period would be increased by such action. These amounts are set by the General Appropriations Act of the state. In certain instances, the District is required to make all or a portion of the state's and/or member's contribution and on the portion of the employees' salaries that exceed the statutory minimum.

*Optional Retirement Program.* The state has also established an optional retirement program for institutions of higher education. Participation in the optional retirement program (ORP) is in lieu of participation in the Teacher Retirement System of Texas. The optional retirement program provides for the purchase of annuity contracts. The percentages of participant salaries currently contributed by the state and each participant are 6.4% and 6.4%, respectively. The District supplements an additional 2.10%. Since these are individual annuity contracts, the state and the District have no additional or unfunded liability for this program.

*Actual Funding.* Contribution rates as a percentage of compensation and contributions made for TRS and ORP for 2011, 2012 and 2013 are shown in the table below.

<u>Year</u>	<u>Member</u>		<u>State</u>	
	<u>Rate</u>	<u>Amount</u>	<u>Rate</u>	<u>Amount</u>
2013	6.4%	\$ 1,853,718	N/A	\$ 879,969
2012	6.4%	1,831,228	N/A	850,471
2011	6.4%	1,820,694	6.644%	1,694,653

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(10) Employees' Retirement Plan (continued)

During the 2011 legislative session (for 2012), the Texas Legislature appropriated funding for TRS on behalf of community colleges equal to 6.0% of each district's unrestricted general revenue appropriation for each year of the biennium state budget. This appropriation remained in effect for 2013. Consequently, the state funded an amount not based on compensation of members in the system and one that is less than that required under the Texas Constitution (not less than 6.0% and not more than 10.0% of the aggregate annual compensation of all members of the system during the fiscal year). As a result, TRS requested the District to remit the difference between the required state funding policy amount, and the amount appropriated and funded by the state. For 2013 and 2012, these shortfalls paid by the District, at the request of TRS, were \$786,873 and \$724,308, respectively.

The total payroll for all College employees was \$33,751,856, \$33,642,731, and \$33,298,539 for the years ended August 31, 2013, 2012, and 2011, respectively. The total payroll of employees covered by TRS was \$17,323,138, \$16,758,099, and \$16,378,034; and the total payroll of employees covered by the optional retirement program was \$11,641,203, \$11,854,845, and \$12,070,306 for the years ended August 31, 2013, 2012, and 2011, respectively.

(11) Compensated Absences

Full-time employees earn annual leave of 6.67 hours per month. The District's policy is that any employee may carry accrued leave forward from one fiscal year to another fiscal year with a maximum number of paid hours upon termination of 160. The District recognized an accrued liability for the unpaid annual leave of \$600,929 and \$603,795 at August 31, 2013 and 2012, respectively. It is the District's policy to classify the entire amount of compensated absences as a current liability since substantially all is used in the following fiscal year and is reflected as such in the accompanying Statements of Net Position. Sick leave, which can be accumulated up to 960 hours, is earned at the rate of eight hours per month. The District's policy is to recognize the cost of sick leave when paid. A liability for unpaid sick leave is not shown in the financial statements since experience indicates the expenditure for sick leave to be minimal and benefits are not vested.

(12) Operating Lease Commitments

The District leases certain equipment under operating leases through 2017. Included in operating expenses for the years ended August 31, 2013 and 2012 is \$73,524 and \$77,971, respectively, of rent paid or due under these operating leases. Minimum future rental payments under these noncancelable operating leases having remaining terms in excess of one year as of August 31, 2013 for each of the next five years are as follows:

**McLennan County Junior College District**

Notes to Financial Statements  
(Continued)

(12) Operating Lease Commitments (continued)

Year Ended <u>August 31</u>	
2014	\$ 73,124
2015	12,540
2016	12,540
2017	12,540
2018	3,135

(13) Risk Management

The District is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. There were no significant reductions in insurance in the past fiscal year, and there were no settlements exceeding insurance coverage for each of the past three fiscal years. The District has established a limited risk management program for workers' compensation. A liability for workers' compensation claims is reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess commercial insurance policy covers individual workers' compensation claims in excess of \$181,408. The claim liability includes an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors. Estimated future payments for incurred claims are charged to operating expenses. Changes in the balance of claims liability included in accrued liabilities during the past two years are as follows:

	<u>2013</u>	<u>2012</u>
Unpaid claims, beginning of year	\$ 200,628	200,628
Incurred claims (including IBNR) and changes to prior year estimates	(62,708)	37,217
Claim payments	<u>62,708</u>	<u>(37,217)</u>
Unpaid claims, end of year	\$ <u>200,628</u>	<u>200,628</u>

(14) Post-Retirement Health Care Benefits

*Plan Description.* The District contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan through the Group Benefits Program administered by the Employees Retirement System of Texas

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(14) Post-Retirement Health Care Benefits (continued)

(ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of the SRHP are authorized by state law and may be amended by the Texas Legislature. ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at [www.ers.state.tx.us](http://www.ers.state.tx.us).

*Funding Policy.* Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the employer and retirees are established and may be amended by the ERS board of trustees. Retirees pay any premium over and above the employer contribution.

The employer's share of the cost of retiree healthcare coverage above the cost charged using a blended rate is known as the implicit rate subsidy. It is measured as the difference between the claims costs for the retirees and the amounts contributed by the retirees determined on a pay-as-you-go basis. State contributions to SRHP made on behalf of the District for the years ended August 31, 2013, 2012, and 2011 were \$1,062,669, \$960,281, and \$810,716, respectively, and are reported as revenues and expenses in the accompanying financial statements. The District's contributions to SRHP for the years ended August 31, 2013, 2012, and 2011 were \$109,335, \$102,549, and \$106,565, respectively, which equaled the remaining required contributions each year.

(15) Related Parties

During the years ended August 31, 2013 and 2012, the District furnished office space, utilities and staffing amounting to approximately \$281,000 and \$268,000, respectively, at no cost to the Foundation. In addition, at August 31, 2013, the District received contributed piano equipment of \$537,140 from the Foundation.

(16) Ad Valorem Property Taxes

The District's ad valorem property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real, business and personal property located in the District as follows:

	2013	2012
Assessed valuation of the District	\$ 16,232,279,649	15,494,370,640
Less: Abatements	67,815,706	75,983,120
Less: Exemptions	3,517,726,602	3,299,931,857
Net assessed valuation of the District	\$ 12,646,737,341	12,118,455,663

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(16) Ad Valorem Property Taxes (continued)

Tax rates authorized and assessed during fiscal year 2013 are as follows:

	Current Operations	Debt Service	Total
Tax rate per \$100 valuation for authorized	\$ 0.250000	0.500000	0.750000
Tax rate per \$100 valuation for assessed	0.101199	0.050331	0.151530

Tax rates authorized and assessed during fiscal year 2012 were as follows:

	Current Operations	Debt Service	Total
Tax rate per \$100 valuation for authorized	\$ 0.250000	0.500000	0.750000
Tax rate per \$100 valuation for assessed	0.100255	0.052568	0.152823

Taxes levied for the year ended August 31, 2013 are \$19,178,209. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed. Tax collections for the year ended August 31, 2013 are as follows:

	Current Operations	Debt Service	Total
Current taxes collected	\$ 12,367,882	6,151,120	18,519,002
Delinquent taxes collected	207,243	102,301	309,544
Penalties and interest collected	158,065	74,614	232,679
Total collections	\$ 12,733,190	6,328,035	19,061,225

Taxes levied for the year ended August 31, 2012 were \$18,574,101. Tax collections for the year ended August 31, 2012 were as follows:

## McLennan County Junior College District

### Notes to Financial Statements (Continued)

(16) Ad Valorem Property Taxes (continued)

	Current Operations	Debt Service	Total
Current taxes collected	\$ 11,858,095	6,217,707	18,075,802
Delinquent taxes collected	167,926	81,335	249,261
Penalties and interest collected	143,428	67,831	211,259
Total collections	\$ 12,169,449	6,366,873	18,536,322

Current tax collections for each of the years ended August 31, 2013 and 2012 were approximately 97% of the current tax levy. An allowance for uncollectible taxes is based upon the historical experience in collecting property taxes.

(17) Budgets

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The budget, which is prepared on the accrual basis of accounting, is adopted by the District's Board of Trustees. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

(18) Income Taxes

The District is exempt from income taxes under Internal Revenue Code Section 115, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B). The District had no unrelated business income tax liability for 2013 or 2012.

The Foundation is an organization generally exempt from federal income taxes under Internal Revenue Code Section 501(c)(3).

(19) Commitments and Contingencies

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

**McLennan County Junior College District**Notes to Financial Statements  
(Continued)(19) Commitments and Contingencies (continued)

Effective May 27, 2008, the District entered into a ten-year agreement with a corporation for the management and operation of its bookstore. The agreement provides for the District to receive a percentage of gross revenues from the operation of the bookstore.

(20) Contracts and Grants

Contract and grant revenues are recognized as earned in the accompanying Statements of Revenues, Expenses, and Changes in Net Position. For contract and grant awards, funds expended but not collected are reported as accounts receivable in the accompanying Statements of Net Position. Contract and grant awards that are not yet funded, and for which the District has not yet performed services, are not included in the financial statements. Such contract and grant awards already committed total \$2,045,360 and \$1,587,453 at August 31, 2013 and 2012, respectively, for federal contract and grant awards and \$1,153,904 and \$1,557,281 at August 31, 2013 and 2012, respectively, for state contract and grant awards.

(21) Business Concentrations

The District generally serves the McLennan County area; consequently, it is impacted by the general economy of the area. Also, the District receives a substantial portion of its funding from federal and state sources; consequently, the District is dependent upon continued funding from these sources.

(22) Authoritative Pronouncements Not Yet Effective

The following pronouncements were issued by the Governmental Accounting Standards Board (GASB) which may impact the District but are not yet effective. The District has not yet determined the effects of the adoption on its financial statements.

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* (Statement 68) – The objective of Statement 68 is to improve accounting and financial reporting by state and local governments for pensions and to improve information provided by state and local governmental employers about financial support for pensions that is provided by other entities. The provisions of Statement 68 are effective for financial statements for periods beginning after June 15, 2014.

(23) Subsequent Events

The District has evaluated subsequent events from the date of the statements of net position through November 21, 2013, the date on which the financial statements were available to be issued, and has determined that there are no other items to disclose.

## **Supplemental Information**



## McLennan County Junior College District

### Schedule of Operating Revenues (Schedule A)

Year Ended August 31, 2013  
(With Memorandum Totals for the Year Ended August 31, 2012)

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	Total	
					2013	2012
<b>Tuition and fees:</b>						
State funded credit courses:						
In-district resident tuition	\$ 16,346,415	-	16,346,415	-	16,346,415	16,833,887
Out-of-district resident tuition	4,098,742	-	4,098,742	-	4,098,742	3,894,330
Non-resident tuition	1,405,155	-	1,405,155	-	1,405,155	1,252,683
TPEG - credit (set aside)	1,220,956	-	1,220,956	-	1,220,956	1,242,659
State funded continuing education	1,044,198	-	1,044,198	-	1,044,198	562,927
TPEG - non-credit (set aside)	11,553	-	11,553	-	11,553	10,418
Non-state funded educational programs	25,408	-	25,408	-	25,408	28,670
<b>Total tuition</b>	<b>24,152,427</b>	<b>-</b>	<b>24,152,427</b>	<b>-</b>	<b>24,152,427</b>	<b>23,825,574</b>
<b>Fees:</b>						
Installment plan fees	69,500	-	69,500	-	69,500	70,750
Facility fees	1,226,925	-	1,226,925	-	1,226,925	1,326,518
General fees	613,461	-	613,461	-	613,461	663,259
Laboratory fees	782,838	-	782,838	-	782,838	720,172
Other fees	1,741,109	-	1,741,109	-	1,741,109	1,661,687
<b>Total fees</b>	<b>4,433,833</b>	<b>-</b>	<b>4,433,833</b>	<b>-</b>	<b>4,433,833</b>	<b>4,442,386</b>
<b>Scholarship allowances and discounts:</b>						
Remissions and exemptions	(421,166)	-	(421,166)	-	(421,166)	(329,641)
Title IV federal grants	(6,571,614)	-	(6,571,614)	-	(6,571,614)	(7,209,145)
TPEG awards	(960,509)	-	(960,509)	-	(960,509)	(838,678)
Other state grants	(278,400)	-	(278,400)	-	(278,400)	(298,305)
Other local grants	(917,575)	-	(917,575)	-	(917,575)	(832,408)
<b>Total scholarship allowances</b>	<b>(9,149,264)</b>	<b>-</b>	<b>(9,149,264)</b>	<b>-</b>	<b>(9,149,264)</b>	<b>(9,508,177)</b>
<b>Total net tuition and fees</b>	<b>19,436,996</b>	<b>-</b>	<b>19,436,996</b>	<b>-</b>	<b>19,436,996</b>	<b>18,759,783</b>
<b>Additional operating revenues:</b>						
Sales and services of educational activities	920,543	-	920,543	-	920,543	745,613
General operating revenues	123,555	-	123,555	-	123,555	51,007
<b>Total additional operating revenues</b>	<b>1,044,098</b>	<b>-</b>	<b>1,044,098</b>	<b>-</b>	<b>1,044,098</b>	<b>796,620</b>
<b>Auxiliary enterprises:</b>						
Bookstore (outsourced)	-	-	-	439,195	439,195	450,868
Other auxiliary enterprises	-	-	-	86,766	86,766	94,793
<b>Total net auxiliary enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>525,961</b>	<b>525,961</b>	<b>545,661</b>
<b>Total operating revenues</b>	<b>\$ 20,481,094</b>	<b>-</b>	<b>20,481,094</b>	<b>525,961</b>	<b>21,007,055</b>	<b>20,102,064</b>

In accordance with Education Code 56.033, \$1,232,509 and \$1,253,077 of tuition was set aside for Texas Public Education Grants (TPEG) for the years ended August 31, 2013 and 2012, respectively.

See accompanying independent auditor's report.

## McLennan County Junior College District

### Schedule of Operating Expenses by Object (Schedule B)

Year Ended August 31, 2013  
(With Memorandum Totals for the Year Ended August 31, 2012)

	Operating Expenses				Total	
	Salaries and Wages	Benefits		Other Expenses	2013	2012
		State	Local			
<b>Unrestricted - educational activities:</b>						
Instruction	\$ 22,433,870	-	2,902,864	2,637,138	27,973,872	28,141,561
Public service	182,602	-	14,952	121,828	319,382	323,404
Academic support	1,563,181	-	198,491	587,866	2,349,538	2,216,688
Student services	2,093,411	-	270,867	600,492	2,964,770	2,707,625
Institutional support	4,057,016	-	528,743	3,292,554	7,878,313	7,632,519
Operation and maintenance of plant	1,347,031	-	596,889	3,408,301	5,352,221	5,156,735
Scholarships and fellowships	-	-	-	2,012,711	2,012,711	1,696,357
Total unrestricted educational activities	<u>31,677,111</u>	<u>-</u>	<u>4,512,806</u>	<u>12,660,890</u>	<u>48,850,807</u>	<u>47,874,889</u>
<b>Restricted - educational activities:</b>						
Instruction	200,998	1,918,285	12,014	2,182,160	4,313,457	3,064,377
Public service	1,074,551	-	165,490	181,613	1,421,654	1,381,236
Academic support	44,629	133,665	1,186	62,556	242,036	157,321
Student services	269,679	179,004	51,239	193,032	692,954	786,791
Institutional support	112,873	346,909	11,565	357,029	828,376	739,655
Operation and maintenance of plant	4,113	-	-	-	4,113	7,152
Scholarships and fellowships	-	-	-	12,250,911	12,250,911	15,214,326
Total restricted educational activities	<u>1,706,843</u>	<u>2,577,863</u>	<u>241,494</u>	<u>15,227,301</u>	<u>19,753,501</u>	<u>21,350,858</u>
Total educational activities	<u>33,383,954</u>	<u>2,577,863</u>	<u>4,754,300</u>	<u>27,888,191</u>	<u>68,604,308</u>	<u>69,225,747</u>
<b>Auxiliary enterprises</b>	<u>367,902</u>	<u>-</u>	<u>182,722</u>	<u>1,029,304</u>	<u>1,579,928</u>	<u>1,572,093</u>
<b>Depreciation expense:</b>						
Buildings and other improvements	-	-	-	3,540,311	3,540,311	3,433,455
Equipment and furniture	-	-	-	410,486	410,486	375,474
Library books	-	-	-	78,646	78,646	77,057
Total depreciation expense	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,029,443</u>	<u>4,029,443</u>	<u>3,885,986</u>
Total operating expenses	<u>\$ 33,751,856</u>	<u>2,577,863</u>	<u>4,937,022</u>	<u>32,946,938</u>	<u>74,213,679</u>	<u>74,683,826</u>

See accompanying independent auditor's report.

## McLennan County Junior College District

### Schedule of Nonoperating Revenues and Expenses (Schedule C)

Year Ended August 31, 2013  
(With Memorandum Totals for the Year Ended August 31, 2012)

	Unrestricted	Restricted	Auxiliary Enterprises	Total	
				2013	2012
<b>Nonoperating revenues:</b>					
State appropriations:					
Education and general state support	\$ 13,677,168	-	-	13,677,168	13,889,811
State group insurance	-	1,697,894	-	1,697,894	1,610,622
State retirement matching	-	879,969	-	879,969	850,471
Hazelwood Legacy Act	-	53,970	-	53,970	-
Total state appropriations	<u>13,677,168</u>	<u>2,631,833</u>	<u>-</u>	<u>16,309,001</u>	<u>16,350,904</u>
Maintenance ad valorem taxes	12,519,617	-	-	12,519,617	11,994,785
Debt service ad valorem taxes	-	6,177,363	-	6,177,363	6,287,850
Federal grants and contracts	-	22,307,872	-	22,307,872	25,745,083
State grants and contracts	-	3,827,314	-	3,827,314	2,277,233
Local grants and contracts	110,355	-	-	110,355	307,652
Investment income	205,291	2,785	-	208,076	228,219
Gifts	711,139	-	-	711,139	539,581
Gain on disposal of capital assets	-	-	-	-	6,835
Other nonoperating revenues	-	23,327	-	23,327	70,225
Total nonoperating revenues	<u>27,223,570</u>	<u>34,970,494</u>	<u>-</u>	<u>62,194,064</u>	<u>63,808,367</u>
<b>Nonoperating expenses:</b>					
Interest on capital related debt	-	4,189,280	-	4,189,280	4,584,316
Loss on disposal of capital assets	18,952	-	-	18,952	-
Other nonoperating expenses	-	252,755	-	252,755	10,378
Total nonoperating expenses	<u>18,952</u>	<u>4,442,035</u>	<u>-</u>	<u>4,460,987</u>	<u>4,594,694</u>
Net nonoperating revenues	<u>\$ 27,204,618</u>	<u>30,528,459</u>	<u>-</u>	<u>57,733,077</u>	<u>59,213,673</u>

See accompanying independent auditor's report.

**McLennan County Junior College District**

Schedule of Net Position by Source and Availability  
(Schedule D)

Year Ended August 31, 2013

	Detail by Source				Available for Current Operation		
	Unrestricted	Restricted		Net Investment in Capital Assets	Total	Yes	No
		Expendable	Non- Expendable				
Current:							
Unrestricted	\$ 10,576,451	-	-	-	10,576,451	10,576,451	-
Scholarships and fellowships	-	2,055,426	-	-	2,055,426	-	2,055,426
Loan	(54,784)	-	-	-	(54,784)	-	(54,784)
Plant:							
Capital projects	777,521	-	-	-	777,521	-	777,521
Debt service	947,349	795,095	-	-	1,742,444	-	1,742,444
Investment in plant	(1,214,013)	-	-	40,711,336	39,497,323	-	39,497,323
Total net position, August 31, 2013	11,032,524	2,850,521	-	40,711,336	54,594,381	10,576,451	44,017,930
Total net position, August 31, 2012	9,956,820	2,586,975	-	37,524,133	50,067,928	8,899,320	41,168,608
Net increase in net position	\$ 1,075,704	263,546	-	3,187,203	4,526,453	1,677,131	2,849,322

See accompanying independent auditor's report.

**McLennan County Junior College District**

Schedule of Expenditures of Federal Awards  
(Schedule E)

Year Ended August 31, 2013

Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Pass Through Grantor Number	Indirect Costs, Pass Through Disbursements and Expenditures
<u>U.S. Department of Education:</u>			
Direct Programs:			
Student Financial Assistance Cluster:			
Federal Supplemental Education Opportunity Grant Program	84.007		\$ 245,770
Federal Work Study Program	84.033		207,806
Federal Pell Grant Program	84.063		19,356,214
Federal Direct Student Loans	84.268		25,808,314
Teacher Education Assistance for College and Higher Education Grants	84.379		19,000
Total Student Financial Assistance Cluster			45,637,104
Federal Family Education Loans	84.032		72,183
TRIO Cluster:			
TRIO - Student Support Services	84.042		279,202
TRIO - Upward Bound	84.047		348,925
Total TRIO Cluster			628,127
Total Direct Programs			46,337,414
Pass Through From:			
Texas Education Agency:			
Adult Education	84.002A	134100017110488	544,716
Adult Education - Institutionalized	84.002A	134100017110488	22,920
Total Adult Education			567,636
Texas Higher Education Coordinating Board:			
Vocational Education - State Basic Grant Program	84.048	134244	799,381
Total U. S. Department of Education			47,704,431
<u>U. S. Department of Labor</u>			
Pass Through From:			
Texas Workforce Commission:			
Employment Service Cluster:			
Employment Service/Wagner-Peyser Funded Activities	17.207	1313WPB000	164,606
Total U.S. Department of Labor			164,606

**McLennan County Junior College District**

Schedule of Expenditures of Federal Awards  
(Schedule E)  
(Continued)

<u>Grantor/Pass-Through Grantor/ Program Title</u>	<u>Federal CFDA Number</u>	<u>Pass Through Grantor Number</u>	<u>Indirect Costs, Pass Through Disbursements and Expenditures</u>
<u>U. S. Institute of Museum and Library Science</u>			
Pass Through From:			
Texas State Library and Archives Commission:			
Mobile Web Development Grant	45.310	2013-A	\$ <u>5,114</u>
Total U. S. Institute of Museum and Library Science			<u>5,114</u>
<u>National Science Foundation</u>			
Pass Through From:			
Finger Lakes Community College:			
Community College Undergraduate Research Initiative	47.076	1118679	<u>8,250</u>
Total National Science Foundation			<u>8,250</u>
<u>U. S. Small Business Administration</u>			
Pass Through From:			
Dallas County Community College District:			
Small Business Development Center	59.037	SBAHQ-12-B-0051	7,417
Small Business Development Center	59.037	SBAHQ-13-0007	<u>81,686</u>
Total U. S. Small Business Administration			<u>89,103</u>
<u>U. S. Department of Health and Human Services</u>			
Pass Through From:			
Texas Education Agency:			
TANF Cluster:			
Temporary Assistance for Needy Families	93.558	133625017110461	<u>70,182</u>
HOT Workforce Development Board:			
CCDF Cluster:			
Childcare Quality Improvement	93.596	07150C16FY12	1
Childcare Quality Improvement	93.596	07150C16FY13	<u>10,000</u>
Total CCDF Cluster			<u>10,001</u>
Total U.S. Department of Health and Human Services			<u>80,183</u>
<u>Corporation for National and Community Service</u>			
Direct Programs:			
Heart of Texas Retired Senior Volunteer Program	94.002		46,822
Heart of Texas Retired Senior Volunteer Program	94.002		<u>89,860</u>
Total Corporation for National and Community Service			<u>136,682</u>
Total Federal Awards			<u>\$ 48,188,369</u>

See accompanying independent auditor's report and notes to schedule of expenditures of federal awards.

**McLennan County Junior College District**

Notes to Schedule of Expenditures of Federal Awards

Year Ended August 31, 2013

(1) Federal Revenue Reconciliation

Federal revenues for 2013 are reported in the basic financial statements as follows:

Federal grants and contracts per Exhibit 2	\$ 22,307,872
Add: Federal Family Education Loans made	72,183
Add: Federal Direct Student Loans made	<u>25,808,314</u>
Total per Schedule of Expenditures of Federal Awards	<u><u>\$ 48,188,369</u></u>

(2) Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal grant activity of McLennan County Junior College District (the District) under programs of the federal government for the year ended August 31, 2013. The information in this Schedule is presented in accordance with the requirements of the Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

(3) Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for Educational Institutions*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

**McLennan County Junior College District**

Schedule of Expenditures of State Awards  
(Schedule F)

Year Ended August 31, 2013

Grantor Agency/Program Title	Grant Contract Number	Indirect Costs and Expenditures
Texas Higher Education Coordinating Board		
State Work Study		\$ 49,446
Nursing Shortage Reduction		79,096
Nursing Shortage Under 70		4,252
Nursing Shortage Over 70		15,199
Nursing Shortage Over 70 Target		7,091
NGIP At Risk Tracking		18,505
Texas Education Opportunity Grant		257,595
Developmental Ed (S3)		132,057
Texas Grant Program		572,790
Total Texas Higher Education Coordinating Board		<u>1,136,031</u>
Texas Workforce Commission		
Skills Development	1312SDF002	958,552
Skills Development	1312SDF001	856,446
Skills Development	1312SDF000-1	291,705
Total Texas Workforce Commission		<u>2,106,703</u>
HOT Workforce Development Board		
MCC NAEYC Accreditation		<u>10,000</u>
Texas Commission on the Arts		
Marshall Ford Swing Band		<u>1,136</u>
Texas Veterans Commission		
Connect a Vet		<u>5,814</u>
Texas Education Agency		
Texas LEARNS	2013-B 120100017110390	10,303
State Adult Education		134,585
Total Texas Education Agency		<u>144,888</u>
Small Business Development Center		
Small Business Development Center	SBAHQ-12-B-0051	8,482
Small Business Development Center	SBAHQ-13-0007	71,656
Total Small Business Development Center		<u>80,138</u>
Texas Department on Aging		
RSVP	11RZWTX018	<u>29,782</u>
Texas State Comptroller		
Jobs and Education for Texans (JET) - Round 6 Nursing	Contract #5112-6	<u>312,822</u>
Total State Awards		<u>\$ 3,827,314</u>

See accompanying independent auditor's report and notes to schedule of expenditures of state awards.



**McLennan County Junior College District**

Notes to Schedule of Expenditures of State Awards

Year Ended August 31, 2013

(1) State Revenue Reconciliation

State revenues for 2013 are reported in the basic financial statements as follows:

State grants and contracts per Exhibit 2	\$ <u>3,827,314</u>
Total per Schedule of Expenditures of State Awards	\$ <u><u>3,827,314</u></u>

(2) Basis of Presentation

The accompanying Schedule of Expenditures of State Awards (the Schedule) includes the state grant activity of McLennan County Junior College District (the District) under programs of the state government for the year ended August 31, 2013. The information in this Schedule is presented in accordance with the requirements of the *State of Texas Single Audit Circular* contained in the state's *Uniform Grant Management Standards*. Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position or cash flows of the District.

(3) Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the state's *Uniform Grant Management Standards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

## **Statistical Section**

### **Financial Trends Information**

*These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.*

Net Position by Component  
Revenues by Source  
Expenses by Function and Changes in Net Position

### **Revenue Capacity Information**

*These schedules contain information to help the reader assess the factors affecting the District's ability to generate its primary revenues.*

Tuition and Fees  
Assessed Value and Estimated Actual Value of Taxable Property  
Direct and Overlapping Property Tax Rates  
Principal Taxpayers  
Property Tax Levies and Collections

### **Debt Capacity Information**

*These schedules present information to help the reader assess the affordability of the District's current levels of debt and the District's ability to issue additional debt in the future.*

Ratios of Outstanding Debt by Type  
Legal Debt Margin Information  
Pledged Revenue Coverage

### **Demographic and Economic Information**

*These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with each other.*

Demographic and Economic Statistics  
Principal Employers

### **Operating Information**

*These schedules contain other information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.*

State Appropriation - Operating Information  
Faculty, Staff, and Administrators Statistics  
Enrollment Details  
Student Profile  
Student Transfers to Senior Institutions  
Capital Asset Information

## McLennan County Junior College District

### Net Position by Component

Last Ten Fiscal Years  
(dollars expressed in thousands)  
(Unaudited)

	For the Year Ended August 31,									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Net investment in capital assets	\$ 40,711	37,524	37,903	33,238	29,429	29,351	25,283	23,967	21,222	19,922
Restricted	2,850	2,587	2,227	5,101	4,445	3,807	1,232	1,198	945	1,212
Unrestricted	11,033	9,957	5,306	4,189	7,276	7,380	8,139	6,730	6,512	5,083
 Total primary government net position	 \$ <u>54,594</u>	 <u>50,068</u>	 <u>45,436</u>	 <u>42,528</u>	 <u>41,150</u>	 <u>40,538</u>	 <u>34,654</u>	 <u>31,895</u>	 <u>28,679</u>	 <u>26,217</u>

**Note:**

Fiscal years 2012 and 2011 were restated with the adoption of GASB 65 which results in bond issuance costs being expensed in full rather than amortized over the life of the related debt. It is not practical for the District to restate years prior to 2011.



## McLennan County Junior College District

### Expenses by Function and Changes in Net Position

#### Last Ten Fiscal Years (Unaudited)

		For the Year Ended August 31, (dollars expressed in thousands)									
		2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Operating expenses:											
Instruction	\$	32,287	31,206	31,273	28,071	28,227	22,114	21,296	20,633	19,222	16,823
Public service		1,741	1,705	1,801	1,785	1,749	1,658	1,794	1,751	1,666	1,758
Academic support		2,591	2,374	2,062	2,049	1,990	1,822	1,984	1,780	1,788	1,590
Student services		3,658	3,494	3,726	3,428	3,037	2,985	3,024	2,955	2,770	2,540
Institutional support		8,707	8,372	8,244	7,854	8,642	7,997	7,345	6,635	6,075	5,775
Operation and maintenance of plant		5,356	5,164	5,570	5,311	4,644	4,747	4,008	4,104	4,543	3,806
Scholarships and fellowships		14,264	16,911	19,464	16,715	9,526	8,175	6,844	5,785	5,319	4,890
Auxiliary enterprises		1,580	1,572	1,528	1,531	1,549	1,509	1,545	1,332	1,094	927
Depreciation		4,030	3,886	3,564	3,451	2,129	1,726	1,687	1,587	1,518	1,386
Total operating expenses		<u>74,214</u>	<u>74,684</u>	<u>77,232</u>	<u>70,195</u>	<u>61,493</u>	<u>52,733</u>	<u>49,527</u>	<u>46,562</u>	<u>43,995</u>	<u>39,495</u>
Nonoperating expenses:											
Interest on capital related debt		4,189	4,584	4,292	4,664	2,520	3,338	2,526	821	942	1,228
Loss on disposal of fixed assets		19	-	49	6	11	9	100	12	11	40
Other nonoperating expenses		253	10	40	103	65	92	63	48	22	20
Total nonoperating expenses		<u>4,461</u>	<u>4,594</u>	<u>4,381</u>	<u>4,773</u>	<u>2,596</u>	<u>3,439</u>	<u>2,689</u>	<u>881</u>	<u>975</u>	<u>1,288</u>
Total expenses	\$	<u>78,675</u>	<u>79,278</u>	<u>81,613</u>	<u>74,968</u>	<u>64,089</u>	<u>56,172</u>	<u>52,216</u>	<u>47,443</u>	<u>44,970</u>	<u>40,783</u>
Change in net position	\$	<u>4,526</u>	<u>4,632</u>	<u>4,248</u>	<u>1,378</u>	<u>612</u>	<u>5,884</u>	<u>2,759</u>	<u>3,217</u>	<u>2,462</u>	<u>2,390</u>

		For the Year Ended August 31,									
		2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Operating expenses:											
Instruction		41.04%	39.36%	38.32%	37.44%	44.04%	39.37%	40.78%	43.49%	42.74%	41.25%
Public service		2.21%	2.15%	2.21%	2.38%	2.73%	2.95%	3.44%	3.69%	3.70%	4.31%
Academic support		3.29%	2.99%	2.53%	2.73%	3.11%	3.24%	3.80%	3.75%	3.98%	3.90%
Student services		4.65%	4.41%	4.57%	4.57%	4.74%	5.31%	5.79%	6.23%	6.16%	6.23%
Institutional support		11.07%	10.56%	10.10%	10.48%	13.48%	14.24%	14.07%	13.99%	13.51%	14.16%
Operation and maintenance of plant		6.81%	6.51%	6.82%	7.08%	7.25%	8.45%	7.68%	8.65%	10.10%	9.33%
Scholarships and fellowships		18.13%	21.33%	23.85%	22.30%	14.86%	14.55%	13.11%	12.19%	11.83%	11.99%
Auxiliary enterprises		2.01%	1.98%	1.87%	2.04%	2.42%	2.69%	2.96%	2.81%	2.43%	2.27%
Depreciation		5.12%	4.90%	4.37%	4.60%	3.32%	3.07%	3.23%	3.35%	3.38%	3.40%
Total operating expenses		<u>94.33%</u>	<u>94.21%</u>	<u>94.63%</u>	<u>93.63%</u>	<u>95.95%</u>	<u>93.88%</u>	<u>94.85%</u>	<u>98.14%</u>	<u>97.83%</u>	<u>96.84%</u>
Nonoperating expenses:											
Interest on capital related debt		5.32%	5.78%	5.26%	6.22%	3.93%	5.94%	4.84%	1.73%	2.09%	3.01%
Loss on disposal of fixed assets		0.02%	0.00%	0.06%	0.01%	0.02%	0.02%	0.19%	0.03%	0.02%	0.10%
Other non-operating expenses		0.32%	0.01%	0.05%	0.14%	0.10%	0.16%	0.12%	0.10%	0.05%	0.05%
Total nonoperating expenses		<u>5.67%</u>	<u>5.79%</u>	<u>5.37%</u>	<u>6.37%</u>	<u>4.05%</u>	<u>6.12%</u>	<u>5.15%</u>	<u>1.86%</u>	<u>2.17%</u>	<u>3.16%</u>
Total expenses		<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

**Note:**

Fiscal years 2012 and 2011 were restated with the adoption of GASB 65 which results in bond issuance costs being expensed in full rather than amortized over the life of the related debt. It is not practical for the District to restate years prior to 2011.

## McLennan County Junior College District

### Tuition and Fees

#### Last Ten Academic Years (Unaudited)

##### Resident Students

Fees per Semester Credit Hour (SCH)

Academic Year (Fall)	In- District Tuition	Out-of-District Tuition	General Services Fees	Facility Fees	Technology Fee	Cost for 12 SCH		Increase from Prior Year		SCH Resident
						In-District	Out-of- District	In-District	Out- of-District	
2012	\$ 106	124	3	6	-	1,380	1,596	17.35%	16.67%	147,574
2011	98	114	3	6	-	1,176	1,368	24.05%	22.58%	164,400
2010	79	93	3	6	-	948	1,116	8.22%	9.41%	174,473
2009	64	76	3	6	-	876	1,020	4.29%	3.66%	164,345
2008	61	73	3	6	-	840	984	7.69%	6.49%	149,569
2007	56	68	3	6	-	780	924	-	-	145,210
2006	56	68	3	6	-	780	924	4.84%	4.05%	144,632
2005	53	65	3	6	-	744	888	-	-	141,711
2004	53	65	3	6	-	744	888	19.23%	29.82%	143,837
2003	43	48	3	6	-	624	684	10.64%	9.62%	136,687

##### Non-Resident Students

Fees per Semester Credit Hour (SCH)

Year	Tuition - Out of State	Tuition - International	General Services Fees	Facility Fees	Technology Fee	Cost for 12 SCH		Increase from Prior Year		SCH Non- Resident
						Out of State	International	Out of State	International	
2012	\$ 181	181	3	6	-	2,280	2,280	5.56%	5.56%	55,632
2011	\$ 171	171	3	6	-	2,160	2,160	27.66%	27.66%	56,314
2010	141	141	3	6	-	1,692	1,692	6.02%	6.02%	55,602
2009	124	124	3	6	-	1,596	1,596	2.31%	2.31%	49,000
2008	121	121	3	6	-	1,560	1,560	4.00%	4.00%	31,093
2007	116	116	3	6	-	1,500	1,500	-	-	32,326
2006	116	116	3	6	-	1,500	1,500	2.46%	2.46%	28,252
2005	113	113	3	6	-	1,464	1,464	-	-	30,009
2004	113	113	3	6	-	1,464	1,464	8.93%	8.93%	30,138
2003	103	103	3	6	-	1,344	1,344	4.67%	4.67%	27,147

##### Note:

Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees and certification fees.

## McLennan County Junior College District

### Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years  
(dollars expressed in thousands)  
(Unaudited)

Fiscal Year	Real Property	Personal and Other Property	Total Assessed Valuation of Property	Less: Abatements and Exemptions	Taxable Assessed Value	Ratio of Taxable Assessed Value to Assessed Value	Estimated Actual Value	Direct Tax Rate		
								Maintenance and Operations	Debt Service	Total
2013	\$ 13,531,650	2,700,629	16,232,279	3,585,542	12,646,737	77.91%	\$ 12,904,834	0.101199	0.050331	0.151530
2012	13,048,931	2,445,439	15,494,370	3,375,915	12,118,455	78.21%	12,365,770	0.100255	0.052568	0.152823
2011	12,228,481	2,342,980	14,571,461	3,091,195	11,480,266	78.79%	11,714,557	0.103439	0.052867	0.156306
2010	11,550,239	2,369,962	13,920,201	2,693,433	11,226,768	80.65%	11,455,886	0.104866	0.051466	0.156332
2009	11,021,839	2,296,162	13,318,001	2,539,309	10,778,692	80.93%	10,998,665	0.100101	0.051033	0.151134
2008	10,112,198	2,225,557	12,337,755	2,377,749	9,960,006	80.73%	10,163,271	0.100543	0.052459	0.153002
2007	9,446,522	2,103,258	11,549,780	2,262,518	9,287,262	80.41%	9,476,798	0.105039	0.015323	0.120362
2006	8,710,431	2,038,107	10,748,538	2,100,489	8,648,049	80.46%	8,824,540	0.104593	0.016483	0.121076
2005	7,924,047	2,284,481	10,208,528	1,970,958	8,237,570	80.69%	8,405,684	0.108545	0.017501	0.126046
2004	7,621,241	1,665,205	9,286,446	1,810,387	7,476,059	80.51%	7,628,632	0.106193	0.019853	0.126046

**Source:** McLennan County Appraisal District

**Note:**

Taxable assessed value is approximately 98% of fair market value per McLennan County Appraisal District. Used this percentage to estimate actual value.





## McLennan County Junior College District

### Direct and Overlapping Property Tax Rates Per \$100 of Assessed Value (Continued)

#### Last Ten Fiscal Years (Unaudited)

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
School Districts:										
Axtell Independent School District	\$ 1.1700	1.1700	1.1700	1.1700	1.1700	1.1700	1.3700	1.5000	1.4970	1.5000
Bosqueville Independent School District	1.4879	1.4785	1.5376	1.5500	1.5550	1.5613	1.4198	1.5301	1.4921	1.5898
Bruceville-Eddy Independent School District	1.3250	1.3250	1.3250	1.3250	1.3250	1.3250	1.3257	1.4500	1.4500	1.4100
China Spring Independent School District	1.5400	1.3744	1.4114	1.4070	1.4372	1.4296	1.4595	1.5900	1.5380	1.5725
Connally Independent School District	1.2657	1.2691	1.2811	1.2888	1.2700	1.2300	1.5118	1.6525	1.6470	1.6243
Crawford Independent School District	1.2807	1.2131	1.2266	1.2688	1.2454	1.3778	1.4915	1.6199	1.5492	1.5492
Gholson Independent School District	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400	1.3278	1.4524	1.4524	1.4500
Hallsburg Independent School District	1.0400	1.0400	1.0400	1.0400	1.0400	1.0401	1.3700	1.5000	1.5000	1.5000
LaVega Independent School District	1.4200	1.4200	1.3650	1.3600	1.2389	1.3128	1.5366	1.6925	1.7200	1.5400
Lorena Independent School District	1.6200	1.3100	1.2900	1.2700	1.3774	1.2474	1.5815	1.7000	1.7546	1.6894
Mart Independent School District	1.2071	1.2178	1.2018	1.9120	1.2200	1.1954	1.4204	1.5380	1.6329	1.6500
McGregor Independent School District	1.3550	1.1850	1.1900	1.1900	1.1900	1.2100	1.5211	1.6500	1.6500	1.6500
Midway Independent School District	1.3200	1.3200	1.3200	1.3200	1.3200	1.3200	1.5065	1.6220	1.6220	1.6220
Moody Independent School District	N/A	N/A	N/A	N/A	N/A	N/A	1.2591	1.4200	1.4200	1.4200
Oglesby Independent School District	N/A	N/A	N/A	N/A	N/A	N/A	1.3041	1.5049	1.5000	1.5000
Riesel Independent School District	1.3364	1.3029	1.2983	1.1082	1.1499	1.3263	1.5126	1.6455	1.6271	1.6334
Robinson Independent School District	1.3150	1.3150	1.3150	1.3150	1.3160	1.1800	1.5109	1.6275	1.6510	1.6571
Valley Mills Independent School District	N/A	N/A	N/A	N/A	N/A	N/A	1.5100	1.6600	1.6750	1.6750
Waco Independent School District	1.3548	1.3552	1.3610	1.3650	1.3664	1.3591	1.4438	1.5641	1.5383	1.5242
West Independent School District	1.2700	1.2232	1.2250	1.2300	1.2253	1.2253	1.5510	1.7364	1.6964	1.6293

**Source:** McLennan County Appraisal District

**Note:**

Overlapping rates are those of other governments that apply to property owners within the McLennan County Junior College District. Not all overlapping rates apply to all District property owners; for example, although the McLennan County tax rates apply to all District property owners, the Axtell Independent School District rates apply only to a small portion of District property owners whose property is located within the school district's geographic boundaries.

## McLennan County Junior College District

### Principal Taxpayers

#### Last Ten Years (Unaudited)

Taxpayer	Type of Business	Taxable Assessed Value (dollars expressed in thousands)									
		2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Sandy Creek Energy	Utility	\$ 450,272	402,237	417,814	-	-	-	-	-	-	-
Space X	Technology	-	178,138	-	-	-	-	-	-	-	-
Caterpillar Logistics	Manufacturing	150,152	133,297	103,487	-	-	-	-	-	-	-
Oncor/TXU Electric	Utility	135,768	126,459	122,468	118,632	187,974	183,329	119,940	113,020	104,938	100,771
Mars SnackFoods US	Processing	-	90,346	117,838	110,584	158,527	162,909	92,810	77,282	81,983	83,936
Coca-Cola	Processing	75,673	83,185	82,569	78,061	112,011	119,415	56,616	57,040	57,569	59,065
Allergan	Manufacturing	79,152	69,984	71,108	64,610	101,931	67,001	43,662	42,624	42,464	41,405
Raytheon E-Systems/L3	Manufacturing	71,799	69,209	71,803	63,436	89,611	75,960	-	-	-	29,867
Associated Hygiene Products	Manufacturing	53,025	-	-	-	-	-	-	-	-	-
Sanderson Farms	Processing	67,825	64,675	68,389	71,806	105,387	-	-	-	-	-
Sherwin Williams	Distributor	51,798	62,264	-	46,933	59,350	59,453	38,858	-	-	-
Inland Western	Real estate	50,721	-	50,860	57,642	89,578	78,223	51,125	43,796	-	-
Southwestern Bell	Utility	-	-	44,744	57,479	84,576	120,907	76,313	76,483	73,296	81,321
Ferguson Enterprises	Distributor	-	-	-	49,807	77,284	101,794	66,531	39,623	-	-
Pilgrim's Pride	Processing	-	-	-	-	-	67,719	37,130	-	34,280	-
Richland Mall	Real estate	-	-	-	-	-	-	37,870	35,842	38,881	38,411
Huck International	Manufacturing	-	-	-	-	-	-	-	33,758	35,858	31,397
Owens Brockway	Manufacturing	-	-	-	-	-	-	-	32,703	39,682	40,533
Tyco Healthcare	Manufacturing	-	-	-	-	-	-	-	-	39,674	39,208
<b>Totals</b>		<b>\$ 1,186,185</b>	<b>1,279,794</b>	<b>1,151,080</b>	<b>718,990</b>	<b>1,066,229</b>	<b>1,036,710</b>	<b>620,855</b>	<b>552,171</b>	<b>548,625</b>	<b>545,914</b>
<b>Total taxable assessed value</b>		<b>\$ 12,646,737</b>	<b>12,118,455</b>	<b>11,480,266</b>	<b>11,226,768</b>	<b>10,778,692</b>	<b>9,960,006</b>	<b>9,287,262</b>	<b>8,648,049</b>	<b>8,237,570</b>	<b>7,476,059</b>

## McLennan County Junior College District

### Principal Taxpayers (Continued)

### Last Ten Years (Unaudited)

Taxpayer	Type of Business	Percentage of Taxable Assessed Value									
		2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Sandy Creek Energy	Utility	3.56%	3.32%	3.64%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Space X	Technology	0.00%	1.47%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Caterpillar Logistics	Manufacturing	1.19%	1.10%	0.90%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Oncor/TXU Electric	Utility	1.07%	1.04%	1.07%	1.06%	1.74%	1.84%	1.29%	1.31%	1.27%	1.35%
Mars SnackFoods US	Processing	0.00%	0.75%	1.03%	0.99%	1.47%	1.64%	1.00%	0.89%	1.00%	1.12%
Coca-Cola	Processing	0.60%	0.69%	0.72%	0.70%	1.04%	1.20%	0.61%	0.66%	0.70%	0.79%
Allergan	Manufacturing	0.63%	0.58%	0.62%	0.58%	0.95%	0.67%	0.47%	0.49%	0.52%	0.55%
Raytheon E-Systems/L3	Manufacturing	0.57%	0.57%	0.63%	0.57%	0.83%	0.76%	0.00%	0.00%	0.00%	0.40%
Associated Hygiene Products	Manufacturing	0.42%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Sanderson Farms	Processing	0.54%	0.53%	0.60%	0.64%	0.98%	0.00%	0.00%	0.00%	0.00%	0.00%
Sherwin Williams	Distributor	0.41%	0.51%	0.00%	0.42%	0.55%	0.60%	0.42%	0.00%	0.00%	0.00%
Inland Western	Real estate	0.40%	0.00%	0.44%	0.51%	0.83%	0.79%	0.55%	0.51%	0.00%	0.00%
Southwestern Bell	Utility	0.00%	0.00%	0.39%	0.51%	0.78%	1.21%	0.82%	0.88%	0.89%	1.09%
Ferguson Enterprises	Distributor	0.00%	0.00%	0.00%	0.44%	0.72%	1.02%	0.72%	0.46%	0.00%	0.00%
Pilgrim's Pride	Processing	0.00%	0.00%	0.00%	0.00%	0.00%	0.68%	0.40%	0.00%	0.42%	0.00%
Richland Mall	Real estate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.41%	0.41%	0.47%	0.51%
Huck International	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.39%	0.44%	0.42%
Owens Brockway	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.38%	0.48%	0.54%
Tyco Healthcare	Manufacturing	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.48%	0.52%
	Totals	9.38%	10.56%	6.39%	6.40%	9.89%	10.41%	6.69%	6.38%	6.66%	7.30%

Source: McLennan County Appraisal District

## McLennan County Junior College District

### Property Tax Levies and Collections

Last Ten Tax Years  
(dollars expressed in thousands)  
(Unaudited)

Fiscal Year	Total Tax Levy for Fiscal Year	Collected Within Fiscal Year of Levy		Collections in Subsequent Year	Total Collections to Date	
		Amount	Percentage		Amount	Percentage of Levy
2013	\$ 19,178	18,519	96.56%	\$ -	18,519	96.56%
2012	18,574	18,076	97.32%	207	18,283	98.43%
2011	17,969	17,510	97.45%	261	17,771	98.90%
2010	17,581	16,962	96.48%	263	17,225	97.98%
2009	16,328	15,835	96.98%	387	16,222	99.35%
2008	15,239	14,909	97.83%	269	15,178	99.60%
2007	11,289	11,019	97.61%	256	11,275	99.88%
2006	10,561	10,250	97.06%	262	10,512	99.54%
2005	10,383	10,097	97.25%	182	10,279	99.00%
2004	9,423	9,234	97.99%	177	9,411	99.87%

**Note:**

Property tax collections only - does not include penalties and interest.

## McLennan County Junior College District

### Ratios of Outstanding Debt by Type

Last Ten Fiscal Years  
(dollars expressed in thousands)  
(Unaudited)

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>General Bonded Debt</b>										
General obligation bonds	\$ 76,330	78,870	81,270	83,295	84,470	85,845	86,915	13,310	14,105	14,955
<b>Other Debt</b>										
Revenue bonds	17,425	18,145	18,845	19,555	10,600	5,355	5,790	6,205	6,550	7,020
Total outstanding debt	\$ 93,755	97,015	100,115	102,850	95,070	91,200	92,705	19,515	20,655	21,975
<b>General Bonded Debt Ratios</b>										
Per capita	\$ Not available	332	341	355	362	373	381	59	64	68
Per student	11,270	10,717	10,599	17,079	15,787	14,506	15,158	2,321	2,450	2,797
As a percentage of taxable assessed value	0.61%	0.65%	0.71%	0.97%	0.90%	0.86%	0.94%	0.15%	0.17%	0.20%
<b>Total Outstanding Debt Ratios</b>										
Per capita	\$ Not available	Not available	420	438	407	396	406	86	94	100
Per student	13,841	13,183	13,056	17,079	15,787	15,411	16,168	3,403	3,587	4,111
As a percentage of taxable assessed value	0.75%	0.81%	0.87%	0.97%	0.90%	0.95%	1.00%	0.23%	0.25%	0.29%
As a percentage of personal income	Not available	Not available	0.0130%	0.0130%	0.0133%	0.0127%	0.0014%	0.0003%	0.0003%	0.0004%

**Note:**

Debt per student calculated using full time equivalent enrollment.

## McLennan County Junior College District

### Legal Debt Margin Information

Last Ten Fiscal Years  
(dollars expressed in thousands)  
(Unaudited)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Taxable assessed value	\$ <u>12,646,737</u>	<u>12,118,455</u>	<u>11,480,266</u>	<u>11,226,768</u>	<u>10,778,692</u>	<u>9,960,006</u>	<u>9,287,262</u>	<u>8,648,049</u>	<u>8,237,570</u>	<u>7,476,029</u>
Statutory tax levy limit for general obligation debt service	\$ 63,234	60,592	57,401	56,134	53,893	49,800	46,436	43,240	41,188	37,380
Current year debt service requirements	<u>6,034</u>	<u>6,275</u>	<u>5,977</u>	<u>5,692</u>	<u>5,750</u>	<u>5,165</u>	<u>1,422</u>	<u>1,425</u>	<u>1,423</u>	<u>1,470</u>
Excess of statutory tax levy limit for debt service over current requirements	\$ <u>57,200</u>	<u>54,317</u>	<u>51,424</u>	<u>50,442</u>	<u>48,143</u>	<u>44,635</u>	<u>45,014</u>	<u>41,815</u>	<u>39,765</u>	<u>35,910</u>
Current requirements as a percentage of statutory limit	<u>9.54%</u>	<u>10.36%</u>	<u>10.41%</u>	<u>10.14%</u>	<u>10.67%</u>	<u>10.37%</u>	<u>3.06%</u>	<u>3.30%</u>	<u>3.45%</u>	<u>3.93%</u>

**Note:**

Texas Education Code Section 130.122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars taxable assessed valuation.

## McLennan County Junior College District

### Pledged Revenue Coverage

Last Ten Fiscal Years  
(dollars expressed in thousands)  
(Unaudited)

Fiscal Year	Pledged Revenues							Debt Service Requirements			Coverage
	Tuition	Facility Fees	Community Education Fees	Interest Income	Vending Commission	Bookstore Commission	Total	Principal	Interest	Total	
2013	\$ 1,391	1,227	228	205	44	439	3,534	720	717	1,437	2.46
2012	1,483	1,327	126	190	44	451	3,621	700	741	1,441	2.51
2011	1,595	1,380	146	172	45	488	3,826	710	765	1,475	2.59
2010	965	1,275	50	135	47	475	2,947	590	394	984	2.99
2009	762	1,076	51	155	48	395	2,487	740	263	1,003	2.48
2008	359	1,056	49	425	49	369	2,307	435	225	660	3.50
2007	346	1,030	56	618	41	317	2,408	415	239	654	3.68
2006	323	1,023	45	469	47	308	2,215	495	364	859	2.58
2005	378	1,035	64	248	46	277	2,048	470	386	856	2.39
2004	320	980	61	54	45	247	1,707	445	408	853	2.00

## McLennan County Junior College District

### Demographic and Economic Statistics

Last Ten Fiscal Years  
(Unaudited)

<u>Calendar Year</u>	<u>Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Personal Income Per Capita</u>	<u>Unemployment Rate</u>
2012	237,811	Not available	Not available	6.5%
2011	238,564	\$ 7,673,685	\$ 32,166	7.4%
2010	234,906	7,888,000	33,579	7.4%
2009	233,378	7,172,056	30,731	4.6%
2008	230,213	7,153,670	31,074	4.6%
2007	228,123	6,772,688	29,689	3.9%
2006	226,192	6,399,000	28,290	4.8%
2005	220,364	6,006,016	27,255	5.2%
2004	219,763	5,683,075	25,860	4.0%
2003	220,123	5,398,617	24,525	5.1%

**Sources:** Population from U.S. Bureau of the Census; personal income from U.S. Bureau of Economic Analysis; unemployment rate from Texas Workforce Commission

**Note:**

Information for 2013 not yet available.



## McLennan County Junior College District

### Principal Employers

Fiscal Years 2006 - 2013  
(Unaudited)

Employer	Number of Employees							
	2013	2012	2011	2010	2009	2008	2007	2006
Baylor University	2,583	2,583	2,583	2,360	2,360	2,360	2,300	Not Available
Wal-Mart	2,561	2,561	2,561	1,290	1,290	Not Available	Not Available	Not Available
Providence Health Center	2,538	2,538	2,618	2,434	2,434	2,182	1,565	1,000+
Waco Independent School District	2,276	2,276	2,276	2,350	2,350	2,300	2,300	1,000+
L-3 Communications								
Integrated Systems	2,079	2,079	2,079	1,619	1,619	1,620	1,706	1,000+
Hillcrest Health System	1,800	1,800	1,793	1,700	1,700	1,700	1,836	1,000+
City of Waco, Texas	1,506	1,506	1,506	1,729	1,729	1,729	1,460	1,000+
HEB	1,500	1,500	1,500	1,350	Not Available	Not Available	Not Available	Not Available
Midway Independent School District	1,067	1,067	1,067	955	955	877	885	700+
Sanderson Farms	1,041	1,041	1,041	1,170	1,170	Not Available	Not Available	Not Available
EMSI, Inc.	850	850	861	750	750	Not Available	Not Available	Not Available
McLennan County	830	860	830	850	850	893	880	700+
McLennan Community College	826	871	805	816	835	757	718	710
Veterans Administration								
Medical Center	800	650	800	735	Not Available	Not Available	Not Available	Not Available
Cargill Foods, Inc.	685	685	685	694	694	775	Not Available	700+
Texas State Technical Institute	672	672	672	684	Not Available	Not Available	Not Available	Not Available
Veterans Regional Office	650	800	650	Not Available	Not Available	Not Available	Not Available	Not Available
Masterfoods, USA	650	525	650	580	580	625	750	700+
McLennan County Juvenile Correctional Center	527	527	527	721	Not Available	Not Available	Not Available	Not Available

**Source:** Greater Waco Area Chamber of Commerce

**Notes:**

Detailed information on employer size and total employment for 2006 was not available, and for certain employers in years subsequent to 2006

**McLennan County Junior College District**

State Appropriations – Operating Information

Last Ten Fiscal Years  
(Unaudited)

Fiscal Year	State Appropriation	Appropriation per FTSE		Appropriation per Contact Hour			
		Full-Time Student Equivalent	Appropriation Per FTSE	Academic Contact Hours	Voc/Tech Contact Hours	Total Contact Hours	Appropriation Per Contact Hour
2013	\$ 13,677,168	6,777	\$ 2,018	3,440,072	1,241,292	4,681,364	\$ 2.92
2012	13,889,811	7,359	1,887	3,287,318	1,422,143	4,709,461	2.95
2011	13,085,035	7,668	1,706	3,398,541	1,491,638	4,890,179	2.68
2010	13,214,849	7,116	1,857	2,628,185	1,315,076	3,943,261	3.35
2009	13,803,606	6,022	2,292	2,418,587	1,467,037	3,885,624	3.55
2008	13,803,602	5,918	2,332	2,536,907	1,047,336	3,584,243	3.85
2007	13,286,922	5,762	2,306	2,400,348	1,166,588	3,566,936	3.73
2006	13,286,922	5,734	2,317	2,389,842	1,205,408	3,595,250	3.70
2005	11,875,795	5,758	2,062	2,380,570	1,250,624	3,631,194	3.27
2004	11,875,990	5,346	2,221	2,283,669	1,156,048	3,439,717	3.45

**Note:**

Full time student equivalent (FTSE) is defined as the total number of semester credit hours divided by 30.

## McLennan County Junior College District

### Faculty, Staff, and Administrators Statistics

#### Last Ten Fiscal Years (Unaudited)

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
<b>Faculty</b>										
Full-time	238	240	215	200	224	196	195	192	181	177
Part-time	<u>225</u>	<u>299</u>	<u>242</u>	<u>245</u>	<u>218</u>	<u>209</u>	<u>194</u>	<u>186</u>	<u>170</u>	<u>163</u>
Total	<u>463</u>	<u>539</u>	<u>457</u>	<u>445</u>	<u>442</u>	<u>405</u>	<u>389</u>	<u>378</u>	<u>351</u>	<u>340</u>
Percent:										
Full-time	<u>51.4%</u>	<u>44.5%</u>	<u>47.0%</u>	<u>44.9%</u>	<u>50.7%</u>	<u>48.4%</u>	<u>50.1%</u>	<u>50.8%</u>	<u>51.6%</u>	<u>52.1%</u>
Part-time	<u>48.6%</u>	<u>55.5%</u>	<u>53.0%</u>	<u>55.1%</u>	<u>49.3%</u>	<u>51.6%</u>	<u>49.9%</u>	<u>49.2%</u>	<u>48.4%</u>	<u>47.9%</u>
<b>Staff and Administrators</b>										
Full-time	307	310	318	341	367	338	319	319	309	299
Part-time	<u>22</u>	<u>22</u>	<u>30</u>	<u>30</u>	<u>26</u>	<u>14</u>	<u>10</u>	<u>13</u>	<u>6</u>	<u>4</u>
Total	<u>329</u>	<u>332</u>	<u>348</u>	<u>371</u>	<u>393</u>	<u>352</u>	<u>329</u>	<u>332</u>	<u>315</u>	<u>303</u>
Percent:										
Full-Time	<u>93.3%</u>	<u>93.4%</u>	<u>91.4%</u>	<u>91.9%</u>	<u>93.4%</u>	<u>96.0%</u>	<u>97.0%</u>	<u>96.1%</u>	<u>98.1%</u>	<u>98.7%</u>
Part-Time	<u>6.7%</u>	<u>6.6%</u>	<u>8.6%</u>	<u>8.1%</u>	<u>6.6%</u>	<u>4.0%</u>	<u>3.0%</u>	<u>3.9%</u>	<u>1.9%</u>	<u>1.3%</u>
Students per full-time faculty	<u>36</u>	<u>39</u>	<u>47</u>	<u>50</u>	<u>35</u>	<u>41</u>	<u>40</u>	<u>40</u>	<u>42</u>	<u>40</u>
Students per full-time staff member	<u>28</u>	<u>30</u>	<u>32</u>	<u>29</u>	<u>21</u>	<u>24</u>	<u>27</u>	<u>24</u>	<u>24</u>	<u>24</u>
Average annual faculty salary	\$ <u>61,546</u>	<u>60,272</u>	<u>61,432</u>	<u>61,403</u>	<u>59,074</u>	<u>54,980</u>	<u>54,858</u>	<u>53,281</u>	<u>50,501</u>	<u>N/A</u>

**Note:**

Average annual faculty salary data not available for all years.

## McLennan County Junior College District

### Enrollment Details

#### Last Ten Fiscal Years (Unaudited)

Student Classification	Fall 2012		Fall 2011		Fall 2010		Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Freshman	4,949	53.20%	5,613	60.34%	5,498	59.11%	5,316	52.19%	4,278	43.16%	4,601	50.41%	4,275	54.22%	4,457	55.17%	4,428	56.81%	4,234	55.25%
Sophomore	2,587	27.81%	2,758	29.65%	2,678	28.79%	2,771	27.21%	2,175	21.94%	2,115	23.17%	2,212	28.06%	2,012	24.90%	2,021	25.93%	1,866	24.35%
Unclassified	1,766	18.99%	1,814	19.50%	1,737	18.67%	1,041	10.22%	1,431	14.44%	1,363	14.93%	1,307	16.58%	1,194	14.78%	1,082	13.88%	955	12.46%
<b>Total</b>	<b>9,302</b>	<b>100.00%</b>	<b>10,185</b>	<b>109.49%</b>	<b>9,913</b>	<b>106.57%</b>	<b>9,128</b>	<b>89.62%</b>	<b>7,884</b>	<b>79.53%</b>	<b>8,079</b>	<b>88.51%</b>	<b>7,794</b>	<b>98.86%</b>	<b>7,663</b>	<b>94.85%</b>	<b>7,531</b>	<b>96.63%</b>	<b>7,055</b>	<b>92.07%</b>
<b>Semester Hour Load</b>																				
Less than 3	79	0.85%	91	0.98%	82	0.88%	69	0.68%	94	0.95%	84	0.92%	81	1.03%	76	0.94%	68	0.87%	86	1.13%
3-5 semester hours	1,497	16.09%	1,497	16.09%	1,533	16.48%	1,496	14.69%	1,480	14.93%	1,389	15.22%	1,392	17.66%	1,242	15.37%	1,379	17.69%	1,246	16.32%
6-8 Semester hours	1,753	18.85%	2,015	21.66%	1,809	19.45%	1,726	16.95%	1,515	15.28%	1,519	16.64%	1,461	18.53%	1,393	17.24%	1,350	17.32%	1,276	16.72%
9-11 semester hours	1,706	18.34%	1,943	20.89%	1,605	17.25%	1,494	14.67%	1,373	13.85%	1,425	15.61%	1,393	17.67%	1,381	17.09%	1,410	18.09%	1,374	18.00%
12-14 semester hours	3,555	38.22%	3,922	42.16%	4,082	43.88%	3,640	35.74%	2,752	27.76%	2,903	31.80%	2,775	35.20%	2,850	35.28%	2,607	33.45%	2,422	31.73%
15-17 semester hours	636	6.84%	627	6.74%	699	7.51%	613	6.02%	593	5.98%	680	7.45%	609	7.72%	606	7.50%	623	7.99%	577	7.56%
18 & over	76	0.82%	90	0.97%	103	1.11%	90	0.88%	77	0.78%	79	0.87%	83	1.05%	85	1.05%	94	1.21%	76	1.00%
<b>Total</b>	<b>9,302</b>	<b>100.00%</b>	<b>10,185</b>	<b>109.49%</b>	<b>9,913</b>	<b>106.57%</b>	<b>9,128</b>	<b>89.62%</b>	<b>7,884</b>	<b>79.53%</b>	<b>8,079</b>	<b>88.51%</b>	<b>7,794</b>	<b>98.86%</b>	<b>7,633</b>	<b>94.48%</b>	<b>7,531</b>	<b>96.63%</b>	<b>7,057</b>	<b>92.45%</b>
Average course load	9.5		9.6		9.7		9.6		9.3		9.5		9.4		9.7		9.7		9.9	
<b>Tuition Status</b>																				
Texas Resident (in-District)	7,328	82.24%	8,393	94.19%	7,739	86.85%	7,602	75.86%	6,672	71.37%	6,573	72.66%	6,369	81.59%	6,304	81.68%	6,392	84.67%	5,988	80.78%
Texas Resident (out-of-District)	1,375	15.43%	1,414	15.87%	1,392	15.62%	1,272	12.69%	1,003	10.73%	1,025	11.33%	1,041	13.34%	983	12.74%	1,016	13.46%	950	12.82%
Non-Resident Tuition	208	2.33%	214	2.40%	218	2.45%	172	1.72%	131	1.40%	120	1.33%	139	1.78%	126	1.63%	106	1.40%	104	1.40%
<b>Total</b>	<b>8,911</b>	<b>100.00%</b>	<b>10,021</b>	<b>112.46%</b>	<b>9,349</b>	<b>104.92%</b>	<b>9,046</b>	<b>90.27%</b>	<b>7,806</b>	<b>83.50%</b>	<b>7,718</b>	<b>85.32%</b>	<b>7,549</b>	<b>96.71%</b>	<b>7,413</b>	<b>96.05%</b>	<b>7,514</b>	<b>99.54%</b>	<b>7,042</b>	<b>95.00%</b>

## McLennan County Junior College District

### Student Profile

#### Last Ten Fiscal Years (Unaudited)

Gender	Fall 2012		Fall 2011		Fall 2010		Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Female	6,040	64.93%	6,656	65.35%	6,515	65.72%	6,086	66.67%	5,294	67.15%	5,396	66.79%	5,231	67.12%	5,179	67.58%	5,143	68.25%	4,803	68.04%
Male	3,262	35.07%	3,529	34.65%	3,398	34.28%	3,042	33.33%	2,590	32.85%	2,683	33.21%	2,563	32.88%	2,484	32.42%	2,393	31.75%	2,256	31.96%
<b>Total</b>	<b>9,302</b>	<b>100.00%</b>	<b>10,185</b>	<b>100.00%</b>	<b>9,913</b>	<b>100.00%</b>	<b>9,128</b>	<b>100.00%</b>	<b>7,884</b>	<b>100.00%</b>	<b>8,079</b>	<b>100.00%</b>	<b>7,794</b>	<b>100.00%</b>	<b>7,663</b>	<b>100.00%</b>	<b>7,536</b>	<b>100.00%</b>	<b>7,059</b>	<b>100.00%</b>
<b>Ethnic Origin</b>																				
White	5,370	57.73%	5,920	58.12%	5,915	59.67%	5,726	62.73%	5,051	64.07%	5,239	64.85%	5,023	64.45%	4,992	65.14%	4,999	66.33%	4,786	67.80%
Hispanic	1,434	15.42%	2,139	21.00%	1,934	19.51%	1,559	17.08%	1,299	16.48%	1,319	16.33%	1,230	15.78%	1,142	14.90%	1,095	14.53%	983	13.93%
African American	2,156	23.18%	1,781	17.49%	1,753	17.68%	1,666	18.25%	1,382	17.53%	1,364	16.88%	1,396	17.91%	1,373	17.92%	1,295	17.18%	1,154	16.35%
Asian	103	1.11%	113	1.21%	121	1.19%	109	1.19%	94	1.19%	91	1.13%	83	1.06%	97	1.27%	92	1.22%	73	1.03%
Foreign	16	0.17%	8	0.09%	-	0.00%	43	0.47%	36	0.46%	27	0.33%	34	0.44%	29	0.38%	31	0.41%	43	0.61%
Native American	5	0.05%	10	0.11%	6	0.06%	19	0.21%	22	0.28%	39	0.48%	28	0.36%	30	0.39%	24	0.32%	20	0.28%
American Indian	23	0.25%	39	0.42%	39	0.38%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Multiracial	160	1.72%	122	1.31%	57	0.56%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Unknown/unreported	35	0.38%	53	0.57%	88	0.86%	6	0.07%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
<b>Total</b>	<b>9,302</b>	<b>100.00%</b>	<b>10,185</b>	<b>100.32%</b>	<b>9,913</b>	<b>99.92%</b>	<b>9,128</b>	<b>100.00%</b>	<b>7,884</b>	<b>100.00%</b>	<b>8,079</b>	<b>100.00%</b>	<b>7,794</b>	<b>100.00%</b>	<b>7,663</b>	<b>100.00%</b>	<b>7,536</b>	<b>100.00%</b>	<b>7,059</b>	<b>100.00%</b>
<b>Age</b>																				
Under 18	1,117	10.97%	1,158	11.37%	1,113	10.93%	988	9.70%	977	9.86%	912	9.99%	729	9.35%	637	8.31%	726	9.63%	663	9.39%
18 -21	3,517	34.53%	3,747	36.79%	3,636	35.70%	3,407	33.45%	3,066	30.93%	3,260	35.71%	3,163	40.58%	3,134	40.90%	3,117	41.36%	2,981	42.23%
22 - 24	1,192	11.70%	1,365	13.40%	1,323	12.99%	1,243	12.20%	1,110	11.20%	1,075	11.78%	1,051	13.48%	1,028	13.42%	947	12.57%	871	12.34%
25 - 35	2,020	19.83%	2,264	22.23%	2,410	23.66%	2,161	21.22%	1,660	16.75%	1,707	18.70%	1,692	21.71%	1,710	22.32%	1,660	22.03%	1,480	20.97%
36 - 50	1,122	11.02%	1,336	13.12%	1,154	11.33%	1,065	10.46%	843	8.50%	918	10.06%	955	12.25%	957	12.49%	910	12.08%	863	12.23%
51 & over	334	3.28%	315	3.09%	277	2.72%	264	2.59%	228	2.30%	207	2.27%	204	2.62%	197	2.57%	176	2.34%	201	2.85%
<b>Total</b>	<b>9,302</b>	<b>91.33%</b>	<b>10,185</b>	<b>100.00%</b>	<b>9,913</b>	<b>97.33%</b>	<b>9,128</b>	<b>89.62%</b>	<b>7,884</b>	<b>79.53%</b>	<b>8,079</b>	<b>88.51%</b>	<b>7,794</b>	<b>100.00%</b>	<b>7,663</b>	<b>100.00%</b>	<b>7,536</b>	<b>100.00%</b>	<b>7,059</b>	<b>100.00%</b>
Average Age	26		26		25		26		25		25		25		26		25		25	

## McLennan County Junior College District

### Student Transfers to Senior Institutions

#### Last Ten Fiscal Years (Unaudited)

	Fall 2012		Fall 2011		Fall 2010		Fall 2009		Fall 2008		Fall 2007		Fall 2006		Fall 2005		Fall 2004		Fall 2003	
	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students	Total Transfer Students	% of Transfer Students
Texas A&M University	137	13.44%	170	15.56%	132	13.78%	151	15.91%	79	19.36%	173	20.47%	162	19.71%	146	17.59%	144	19.07%	149	20.08%
University of Texas at Austin	85	8.33%	75	6.86%	68	7.10%	66	6.95%	0	0.00%	71	8.40%	57	6.93%	54	6.51%	42	5.56%	52	7.01%
Texas Tech University	93	9.12%	107	9.79%	71	7.41%	61	6.43%	20	4.90%	53	6.27%	58	7.06%	68	8.19%	69	9.14%	68	9.16%
Texas State University	93	9.12%	73	6.68%	83	8.66%	86	9.06%	29	7.11%	79	9.35%	83	10.10%	86	10.36%	83	10.99%	87	11.73%
Tarleton State University	400	39.22%	450	41.17%	345	36.01%	302	31.82%	166	40.69%	211	24.97%	173	21.05%	168	20.24%	147	19.47%	138	18.60%
Sam Houston State University	52	5.10%	48	4.39%	47	4.91%	26	2.74%	9	2.21%	22	2.60%	36	4.38%	46	5.54%	29	3.84%	27	3.64%
University of North Texas	53	5.20%	42	3.84%	66	6.89%	60	6.32%	28	6.86%	69	8.17%	71	8.64%	75	9.04%	86	11.39%	74	9.97%
University of Texas at Arlington	64	6.27%	85	7.78%	106	11.06%	149	15.70%	63	15.44%	121	14.32%	150	18.25%	150	18.07%	115	15.23%	104	14.02%
Stephen F. Austin State University	30	2.94%	27	2.47%	23	2.40%	38	4.00%	10	2.45%	34	4.02%	18	2.19%	29	3.49%	30	3.97%	29	3.91%
University of Houston	13	1.27%	16	1.46%	17	1.77%	10	1.05%	4	0.98%	12	1.42%	14	1.70%	8	0.96%	10	1.32%	14	1.89%
	<u>1,020</u>	<u>100.00%</u>	<u>1,093</u>	<u>100.00%</u>	<u>958</u>	<u>100.00%</u>	<u>949</u>	<u>100.00%</u>	<u>408</u>	<u>100.00%</u>	<u>845</u>	<u>100.00%</u>	<u>822</u>	<u>100.00%</u>	<u>830</u>	<u>100.00%</u>	<u>755</u>	<u>100.00%</u>	<u>742</u>	<u>100.00%</u>

Source: Texas Higher Education Coordinating Board and National Student Clearinghouse.

**Notes:**

Does not include in-state private institutions, out-of-state institutions, or individuals who could not be located.

## McLennan County Junior College District

### Capital Asset Information

#### Last Ten Fiscal Years (Unaudited)

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Academic buildings	17	17	16	15	16	13	13	13	13	13
Square footage*	564	564	549	538	549	304	304	304	304	304
Libraries	1	1	1	1	1	1	1	1	1	1
Square footage*	70	70	70	70	70	70	70	70	70	70
Number of volumes*	82	81	79	78	84	83	83	82	80	80
Administrative and support buildings	18	18	18	18	16	12	12	12	11	11
Square footage*	676	678	676	493	458	240	240	240	222	222
Dining facilities	2	2	2	2	2	2	2	2	2	2
Square footage*	15	15	15	15	15	15	15	15	15	15
Average daily customers	928	999	803	1,000	900	750	700	500	500	500
Athletic facilities										
Square footage*	43	43	43	43	43	43	43	43	25	25
Stadiums	2	2	2	2	2	2	2	2	2	2
Gymnasiums	2	2	2	2	2	2	2	2	2	2
Fitness centers	2	2	2	2	2	2	2	2	2	2
Tennis courts	8	8	8	8	8	8	8	8	8	8
Plant facilities										
Square footage*	1,077	1,077	1,077	1,077	1,077	614	614	614	596	596
Transportation										
Cars	4	4	6	5	6	6	6	5	5	6
Light trucks/vans	6	6	10	10	10	12	11	12	14	14
SUV's	9	9	10	7	6	5	5	4	3	2
Buses	2	2	2	2	2	3	3	3	3	2

\* in thousands

**Overall Compliance, Internal Control and  
Federal and State Awards Section**





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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

The Board of Trustees  
McLennan County Junior College District:

We have audited the financial statements of the business-type activities and the discretely presented component unit of McLennan County Junior College District (the District), as of and for the year ended August 31, 2013, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated November 21, 2013. We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. The financial statements of McLennan Community College Foundation, a discretely presented component unit of the District, were not audited in accordance with *Government Auditing Standards* and accordingly this report does not include reporting on internal control over financial reporting or instances of reportable noncompliance associated with McLennan Community College Foundation.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the *Public Funds Investment Act* (Chapter 2256, Texas Government Code), noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Jayne, Reitzman, Boyd & Threlk, A.C.*

November 21, 2013



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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH  
 MAJOR FEDERAL AND STATE PROGRAM AND ON INTERNAL CONTROL  
 OVER COMPLIANCE REQUIRED BY *OMB CIRCULAR A-133* AND *UNIFORM  
 GRANT MANAGEMENT STANDARDS***

The Board of Trustees  
 McLennan County Junior College District:

**Report on Compliance for Each Major Federal and State Program**

We have audited McLennan County Junior College District's (the District) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* and the *Uniform Grant Management Standards* that could have a direct and material effect on each of the District's major federal and state programs for the year ended August 31, 2013. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; *OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*; and the *Uniform Grant Management Standards*. Those standards and *OMB Circular A-133* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit

includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination on the District's compliance.

### ***Opinion on Each Major Federal and State Program***

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended August 31, 2013.

### **Report on Internal Control Over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and Uniform Grant Management Standards, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance is for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and Uniform Grant Management Standards. Accordingly, this report is not suitable for any other purpose.

*Jaynes, Reitzman, Boyd & Threlk, A.C.*

November 21, 2013



**McLennan County Junior College District**Schedule of Findings and Questioned Costs  
(Continued)(2) Financial Statement Findings

None noted.

(3) Federal Award Findings

None noted

(4) State Award Findings

None noted