Tracking progress towards the accomplishment of McLennan College's 2014-2019 Strategic Plan via 23 key Performance Indicator categories (Performance Indicators are reported by November of the just completed academic year)

<u>Goal 1</u>: Provide pathways to success for all students that promote student educational attainment.

- **1.1** Ensure community awareness of educational opportunities through McLennan Community College.
 - Ensure that at least 85% of student participating in annual satisfaction survey will rate awareness of educational opportunities as good to excellent.
- **1.2** Improve academic advising and monitor progress to completion.
 - Ensure that at least 85% of student participating in annual satisfaction survey will rate advising as good to excellent.
- **1.3** Expand partnerships with businesses and social and educational organizations.
 - Add 5 new partnerships each year.
- 1.4 Improve retention.
 - Retain 80% of students fall to spring by end of five year period.
- 1.5 Improve timely graduation rates.
 - Ensure 30% or better of degree-seeking students graduate within six years.
- 1.6 Improve transfer to four year institutions.
 - Based on National Clearing House data, improve transfer to four year institutions by 2% each year.

<u>Goal 2</u>: Provide quality education, promote a culture of integrity, and encourage academic excellence.

2.1 Encourage life-long learning by cultivating curiosity, critical thinking, and research skills.

- Achieve 2% above national cohort on CAAP Assessment.
- Achieve ACE/SLO proficiency ratings of 80% or above.

2.2 Promote emotional intelligence and student adaptability.

• Demonstrate 5% improvement between pre and post tests for students participating in the Learning Environment Adaptability Project (LEAP).

2.3 Promote an appreciation for diversity.

• Increase the number of international students by 20 per year.

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- Maintain the percent of Anglo, African American, and Hispanic students within 5% of the proportions associated with the College's service area.
- Increase the number of needs based scholarships available to students by 5% each year.
- 2.4 Develop an appreciation and responsibility for sustainable practices.
 - Ensure at least 1,000 students each semester participate in the sustainability events/activities of the College's Sustainability Committee.
- 2.5 Ensure ethical practices in all interactions with students, employees, and the community.
 - Ensure 90% satisfaction with the College's Report It system
- 2.6 Advance instructional and administrative excellence through professional development.
 - Provide at least two professional development opportunities per semester with at least 60% staff/faculty participation.
- <u>Goal 3</u>: Prepare students for employment in our community and around the world.
 - **3.1** Enhance student readiness for an increasingly global society.
 - Maintain 90% or higher placement rate for all workforce education programs.
 - 3.2 Develop and maintain relevant programs to meet the needs of business and industry in the community.
 - Maintain 90% or higher community satisfaction with services offered by the College's Small Business Development Center.
 - Increase graduates by 2% per year in nursing, health sciences, emergency services, and human services.
 - 3.3 Increase student awareness of career options in the community and the world.
 - Increase the participation by 5% per year by students in career services opportunities offered by Student Development.

Goal 4: Use resources strategically and maintain financial stability.

- 4.1 Offer relevant and appropriate academic, co-curricular, and administrative support programs.
 - Number of dollars spent on academic, co-curricular, and administrative support program is within 5% of peer colleges in Texas.
- 4.2 Expand the use of the college's information resources.
 - Ensure ratings of 75% or higher for all administrative and support services in annual satisfaction survey.
 - Maintain 90% or higher use by budget heads of general education and workforce programs of College's data warehouse via Annual Trend Sheets.
- 4.3 Obtain additional external sources of funding.
 - Increase the fund balance (net assets) of the College by 1.5% per year.
 - Increase the fund balance (net assets) of the MCC Foundation by 2% per year.

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4.4 Maintain and develop excellent learning environments through facilities, technology, and campus landscapes, while emphasizing environmental sustainability.

- Ensure satisfaction ratings of 80% or higher for all administrative and support services by students participating in the annual satisfaction survey.
- Ensure satisfaction ratings of 80% or higher for library and information technology services in annual library survey.
- Achieve at least 1.5% above cohort on CCSSE rating for Support for Learners.

4.5 Maintain financial stability through (a) the effective review and evaluation of programs, activities, and allocation of resources; (b) the implementation of prudent financial practices and policies.

- Achieve 90% or better completion of program reviews each year.
- Achieve a clean annual audit of the College.

Goal 5: Enrich community life.

- 5.1 Encourage community involvement in cultural, athletic, and entertainment activities.
 - Increase attendance by at least 2% per years at college cultural event, entertainment offering and athletic events.
- 5.2 Support and encourage student, faculty, and staff involvement in local community service.
 - 50% of SLOs include a community service component.
 - 70% of staff/faculty participates in one community services activity per year.
- 5.3 Participate in community programs and activities that promote improvement of the health, education, and income of McLennan County residents.
 - Host/sponsor at least 10 community service projects each year throughout the 5-year plan.